



City of Gardiner

2013 Annual Report



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Additional Phone Numbers

Adult Education	582-8458	Gardiner Water District	582-5500
Boys and Girls Club	582-3774	Laura E. Richards Elementary School	582-3612
Gardiner Area High School	582-3150	Riverview Elementary School	582-3402
Gardiner Post Office	582-6160	Gardiner Regional Middle School	582-1326
School Superintendent	582-5346		



Dedication

The 2013 annual report is dedicated to all of Gardiner's Heart & Soul volunteers. They have been working as an ongoing collaborative partnership between the Orton Family Foundation, the City of Gardiner, the Gardiner Board of Trade, and Gardiner Main Street since January, 2012.

Gardiner's Heart & Soul community engagement efforts included, but were not limited to:

- "Have a Go at Gardiner" event celebrating our neighborhoods and networks of non-profit and community-based organizations
- "We Are Gardiner" event celebrating story gathering through interviews with Gardiner residents, from which we distilled core values held by the community
- Leadership Training series hosted by Gardiner Main Street to strengthen and inspire existing and emerging leaders in the community
- Activities at a host of Gardiner's outdoor celebrations, including Ride Into Summer, Gardiner River Festival, Swine & Stein, ArtWalk, Gardiner Farmers' Market, Walking the Beat local music night, and the Heart & Soul Community Carnivals
- Deeper discussion of key issues effecting Gardiner's future at a series of Focused Discussions hosted around the City
- The Boys and Girls Club Keystone Club Youth Engagement Project / Rural Active Living Assessment analysis and presentation to City Council
- A celebration of volunteer leaders and the outstanding contributions they have made to Gardiner with "Heart & Soulmate" awards
- A gathering of priority community action ideas at the Heart & Soul Community Carnivals
- A public process of identifying and prioritizing galvanizing actions that represent the core community values

Gardiner residents' input helped in the creation of Gardiner's Comprehensive Plan document, reflecting values and ideas gathered throughout this process.

Gardiner City Council adopted Gardiner residents' values: family friendliness, education, a connection to nature, history, arts & culture, a strong local economy, a sense of community, a sense of belonging, community involvement & volunteerism, livability, infrastructure/city services, unique physical assets, inclusive response government.



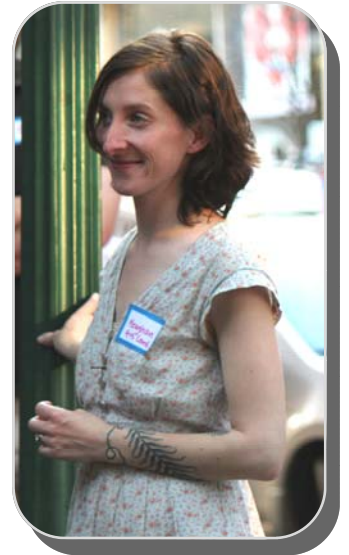
In the City of Gardiner, our community VALUES:

***Family Friendliness-** We value spaces and organizations that are available to residents of all ages and income levels.*



***Education-** We value an education system that prepares students for a global environment.*

***Connection to Nature-** We value outdoor recreation opportunities and the preservation of open space.*



***History, Arts, & Culture-** We value history while continuing to develop diverse cultural activities for residents of all ages.*

***Strong Local Economy-** We value a strong economy that welcomes businesses and entrepreneurs while maintaining the character of the community including the historic downtown.*



***Sense of Community, Sense of Belonging-** We value a community where residents are helpful, caring, and show respect for each other.*



***Community Involvement & Volunteerism-** We place high value on volunteering and civic involvement.*

***Livability-** We value preserving the character of the city while ensuring that residents of all ages and incomes have access to family support systems, transportation, and arts and culture opportunities.*



***Infrastructure/City Services-** We value safe, well maintained roads, sidewalks, schools, and public spaces that are accessible and clean in all seasons.*



***Unique Physical Assets-** We value the City's unique natural and built assets that are at the heart of the community's identity, and believe they should be available to all residents.*



***Inclusive, Responsive Government-** We value open, two-way communication between residents and community decision makers.*



City of Gardiner

6 Church Street
Gardiner, ME 04345

Visit Gardiner City Hall's website at www.gardinermaine.com

As of March 3rd, 2014 our office hours are
Monday, Tuesday and Thursday, 8:30am to 4:30pm,
Wednesday, 9:30am to 7:00pm and Friday, 8:30am to 3:30pm

Contact City Hall

<u>DEPARTMENT</u>	<u>NAME</u>	<u>PHONE</u>	<u>EMAIL</u>
Animal Control	Jamie Dacyczyn	582-5150	aco@gardinermaine.com
Assessing	Curt Lebel	582-6892	assessor@gardinermaine.com
City Clerk/Office Manager	Deirdre Berglund	582-4460	clerk@gardinermaine.com
City Manager	Scott Morelli	582-4200	citymanager@gardinermaine.com
Code Enforcement Officer	Barbara Skelton	582-6892	ceo@gardinermaine.com
Deputy City Clerk	Ruth Glaeser	582-4460	uc1@gardinermaine.com
Economic and Comm. Dev.	Nate Rudy	582-6888	econdev@gardinermaine.com
Executive Assistant	Robin Plourde	582-4200	rplourde@gardinermaine.com
Finance Director	Denise Brown	582-6891	finance@gardinermaine.com
Fire Chief (Acting)	Daniel Guimond	582-4535	fire@gardinermaine.com
General Assistance	Robin Plourde	582-1000	rplourde@gardinermaine.com
Library Director	Anne Davis	582-3312	library@gardinermaine.com
P & D, CEO, Assessing Admin Asst	Dorothy Morang	582-6892	acoffice@gardinermaine.com
Police Chief	James M. Toman	582-5150	police@gardinermaine.com
Public Safety Assistant	Tara Miley	582-5150	psoffice@gardinermaine.com
Public Works Supervisor	Tony LaPlante	582-4408	publicworks@gardinermaine.com
Sewer Clerk	Becky Sieberg	588-4070	sewerbill@gardinermaine.com
Tax Collector/Deputy Treasurer	Kathleen Cutler	582-2223	taxcollector@gardinermaine.com
Wastewater Treatment	Doug Clark	582-1351	wwtp@gardinermaine.com

PUBLIC SAFETY NUMBERS

Police, Fire, Ambulance (emergency)	9-1-1
Police (non-emergency)	582-3211
Fire Department (non-emergency and burn permits)	582-4535
Augusta Regional Communications Center (Dispatch)	624-7076



Mayor's Greeting

To: The Honorable City Council and Citizens of the City of Gardiner, Maine

From: Thom Harnett, Mayor

Re: ANNUAL REPORT FOR CALENDAR YEAR 2013

It has been my honor and privilege to serve as the Mayor of the City of Gardiner in 2013 and I look forward to serving you again in 2014. As Mayor, one of my responsibilities is to present you with an Annual Report for the City of Gardiner. This report for the calendar year of 2013 is issued under Maine law at 30-A M.R.S.A. §2801 and will provide you with a record of the City's financial transactions; a statement of the City's assets and liabilities, including a list of delinquent taxpayers; and a post-audit report based on the complete report of the City's auditors.

I will also use this opportunity to highlight some of the exciting things that are happening in the City of Gardiner. I believe that our City is poised to have a bright future due to the hard work of our City employees and the efforts of our wonderful and dedicated City Council. The City has accomplished a great deal and continues to act in a fiscally responsible manner despite many challenges. The primary financial challenge faced by the City has been the continued assault on State-mandated revenue sharing, a program that is designed to return to cities like Gardiner, a small percentage of the income and sales taxes paid by our residents and sent to Augusta. The attack on revenue sharing has resulted in a decrease of over \$315,000 in funds returned by the State of Maine to our City (a 42% reduction). The City has worked with the Mayor's Coalition, a group that includes mayors from other cities throughout Maine, to prevent further cuts to revenue sharing with the ultimate goal of restoring revenue sharing to the levels required by Maine law. Otherwise, reductions in the State share of revenue funds returned to Maine's cities and municipalities will inevitably lead to either a reduction in services provided to residents of Gardiner or an increase in property taxes. Despite these challenges, I hope that after reading this report, you will agree with me that the financial condition of the City of Gardiner is sound as we head into an even more prosperous future together.

Working together with our City Manager Scott Morelli, Department Heads and our City employees, the City Council was able to approve an annual budget that resulted in no tax increase for a second straight year! As exciting, is the fact that the City's share of the overall budget has not necessitated a tax increase in three of the last four years. I can assure you that there are few municipalities in Maine that can demonstrate such fiscal constraint in these difficult and challenging times.

In addition, the City of Gardiner:

- ◇ Received a \$500,000 grant from the Maine Department of Transportation, matched with \$500,000 of funds from the City, to begin the Highland Avenue reconstruction project in 2014.
- ◇ Saw the first wave of natural gas pipeline installed, serving our elementary, middle and high school buildings, downtown merchants, and other homeowners in the downtown area, with more build-out to come over the next four years. The installation of this pipeline should reduce the cost of energy, particularly energy used for heating, throughout our City.
- ◇ Restructured many City committees and held inaugural meetings of the Housing Committee, the Parks & Recreation Committee and the Technology Committee. These committees provide an excellent place for residents of Gardiner who want to contribute their time and skills to our City and play a meaningful part in our City's future. Of particular note, the Parks and Recreation Committee spearheaded the process to design, oversee fundraising and build a new gazebo set to be finished in May, 2014. The return of the gazebo to the Commons will be a welcome sight.
- ◇ Unveiled a re-designed City website, including a new complaint reporting/tracking feature and the "Access Gardiner" app for smart phones.

These were but a part of the City's ongoing efforts to make City government more accessible and responsive to you, the residents of Gardiner.

Economic growth and development are critical components for the fiscal health of any community and Gardiner is no exception. Fortunately, 2013 saw great strength in those areas. Many new businesses opened in Gardiner. This economic expansion was not limited to what is generally considered downtown. Northeast Meats opened a commercial and retail establishment on Route 201. Downtown also saw a host of new business ventures, a veritable A to Z collection, choosing Gardiner as the place to grow. Some of these new businesses were:

- | | |
|--|-------------------------|
| • Alex Parker's Steakhouse | • KROME |
| • Blue Owl Bodyworks | • Northern Lights |
| • Founding Farmers Community Market | • Vintage Wine Bar |
| • Fun-Ky Fashions consignment for children | • Water Street Grill |
| • Healthy Smiles | • Zardus Art of Massage |
| • Heather Sparrow Photography | |

Economic development is not limited to new businesses. Opportunities for economic development can come in many forms, from reusing assets that already exist, polishing assets that might have been forgotten, looking for ways to attract responsible developers of new assets and encouraging and processing new building permits to increase our tax base while always looking to the future. The City of Gardiner explored and acted on all of those possibilities in 2013. Gardiner was awarded a \$400,000 EPA Brownfields Assessment Grant to identify potential sites of hazardous material and petroleum contamination for evaluation, cleanup, and productive reuse. This grant will allow us to identify well located properties that might need some environmental cleanup and restoration, and polish those properties to make them more attractive to responsible developers.

- ◇ The Gardiner City Council endorsed a Credit Enhancement Agreement policy presented by the Planning and Development Office to spur additional downtown development. This policy will allow Gardiner to attract development by offering tax rebates to downtown property owners who invest money into unused second and third floor spaces, in order to promote a more vibrant downtown and re-use empty spaces and buildings.
- ◇ The Code Office issued 175 building permits, 40 internal plumbing permits, and six subsurface waste water permits with a total project and construction cost of \$2,686,276 and total permits assessed at \$96,275.58.
- ◇ The Comprehensive Plan committee met 15 times to discuss updating Gardiner's Comprehensive Plan. That Comprehensive Plan which will be acted upon in 2014, and updates the last plan that was enacted in 1997.
- ◇ Gardiner was fortunate to receive a \$100,000 Orton Family Foundation Heart & Soul Community Planning grant, that funded an outreach campaign to help residents and stakeholders share their vision for Gardiner's future, tell what they value about our community, and collaborate to inform Gardiner's 2014 Comprehensive Plan revision. We thank the Orton Family Foundation for its financial and technical support.

As you can see, 2013 has been a busy year and though not without its challenges, one that makes me feel very positive about the future of the City of Gardiner. I look forward to working with City staff and the City Council to continue to make the City of Gardiner the best community that it can be, for that, I need your input and participation. Please feel free to contact me at any time. My phone and contact information are in this report. More importantly, get involved. Come to City Council meetings. Let us know what we are doing right and what you might want us to do differently.

Thank you for the opportunity to serve as your Mayor.



Thom Harnett

Mayor

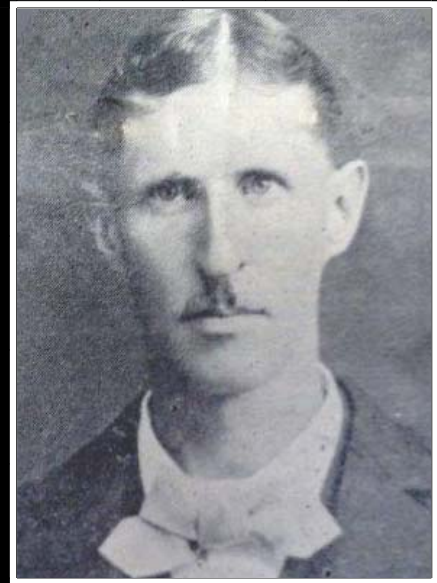




Gardiner Mayors

Robert Hallowell Gardiner	1850
Parker Sheldon	1851
Robert Thompson	1852
Edward Swan	1853
Noah Woods	1854-1858 & 1861-1862
Henry B. Hoskins	1859-1860
James Nash	1863-1864
Nathan O. Mitchell	1865-1866
George W. Wilcox	1867
Joshua Gray	1867-1870
D.C. Palmer	1871-1873 & 1879-1880
H.M. Wentworth	1874-1875
James B. Dingley	1876-1878 & 1893
Joseph E. Ladd	1881 & 1886
William Perkins	1882-1883
S.E. Johnson	1884-1885
John W. Berry	1887-1888
A.M. Spear	1889-1892
Oliver B. Clason	1894-1896
James Walker	1897-1898
Freeman Patten	1899-1900
Frederic Danforth	1901-1902
Edwin L. Bussell	1903-1904

Charles H. Gray, 1909-1910



Charles A. Knight	1905-1906
Will G. Atkins	1907-1908
Charles H. Gray	1909-1910
B.E. Lamb	1911-1917 & 1921-1923
C. J. Bragdon	1918-1920
Donald S. McNaughton	1924-1925
Wallace N. Price	1925-1926
William O. Cobb	1927-1934
Edwin P. Ladd	1935-1940
Phillip H. Hubbard	1940-1952
Percy K. Hanson	1953-1954
Dwight Emery	1955 & 1959-1962
Russell J. Leighton	1956-1958
Wallace E. Shepard, Sr.	1962-1967
Ralph M. Clark	1968-1969
Harold J. Shapiro	1970-1975
Robert D. Mooers	1976-1977
Irving B. Faunce	1978-1979
William F. MacDonald	1980-1985
Charles J. McLaughlin, Jr.	1986-1988
Brian MacMaster	1989-1990
Patricia C. Bourgoin	1991-1992
Brian Rines	1993-2006
Andrew MacLean	2007-2012
Thomas Harnett	2013-present

Charles J. Bragdon, 1918-1920





Gardiner City Council



Back Row: Terry Berry, William Barron, Richard Heath, Scott Williams

Front Row: Patricia Hart, Thom Harnett, Phil Hart, Robert L Johnston

<u>Name</u>	<u>Term Expires/Seat</u>	<u>Email Address</u>	<u>Phone Number</u>	<u>Mailing Address</u>
Thom Harnett	2014/Mayor	mayer@gardinermaine.com	582-0905	52 Marston Road Gardiner, ME 04345
Terry Berry	2015/District 1	council1@gardinermaine.com	242-7216	64 Winter Street Gardiner, ME 04345
Patricia Hart	2015/ District 2	council7@gardinermaine.com	582-4119	34 High Holborn Street Gardiner, ME 04345
Richard Heath	2015/District 3	council3@gardinermaine.com	582-8007	116 Dresden Avenue Gardiner, ME 04345
Philip Hart	2015/District 4	council6@gardinermaine.com	582-1401	PO Box 142 South Gardiner, ME 04359
William Barron	2014/At-Large	council4@gardinermaine.com	318-3462	PO Box 91 South Gardiner, ME 04359
Robert L Johnston	2014/At-Large	council2@gardinermaine.com	582-2136	PO Box 26 Gardiner, ME 04345
Scott Williams	2014/At-Large	council5@gardinermaine.com	313-1078	65 High Holborn Street Gardiner, ME 04345

City Councilors and the Mayor are nominated by petition. These petitions are filed with the clerk between the first Monday of August and the second Monday of September and elected by general election the second Tuesday in November.



Gardiner Boards and Committees

Gardiner is privileged to have citizens with expertise in multiple fields. Please share your knowledge with us by joining a committee. Membership on a committee requires work and commitment but is also a rewarding experience. It offers an opportunity to participate in City affairs, to help shape policy, to work with interesting people, and to assist in the growth and prosperity of Gardiner. Committees may have vacancies at any given time, and a variety of residents' talents are welcomed. Applications are collected and made available to the City Council for appointment. If you are interested in joining a committee, applications are accessible at www.gardinermaine.com or City Hall.

Board of Appeals

John Burgess
Charles Betit
Harlan Brown
Charlene Kinnelly
Ted Potter
Kevin Sullivan

Comprehensive Plan

Tracy Farrell
Pat Hart
Kirk Mohney
Pam Mitchell
Ron Trahan
Dorothy Washburn
Debby Willis

Conservation Committee

Margaret Barter
Phil Barter
Toni Pied
Tom Reeves
Joan Vining
Dorothy Washburn
Tamara Whitmore

First Park Representative

Nate Rudy

Historic Preservation

Joanne Clark
Geri Doyle
Gail Ham
Rob Lash
Clare Marron
Hal Norville
Jean Parkin-Clunie
Janet Slade
Victor Tessari

Housing Committee

Terry Berry
CJ Betit
Maureen Blanchard
Ron Condon
Susan Crawford
Judy Dorsey
Geri Doyle
Kendall Holmes
Lisa Liberatore
Phil Hart
Greg Thompson
George Trask

Ordinance Review Committee

Joel Alexander
William Barron
John Burgess
Pat Hart
Clare Marron
Nate McKenna
Jonathan Stonier
Christine Szegetti-Johnson
Debby Willis (Chair)

Parks & Rec Committee

Phil Barter
Jack Fles
Thom Harnett
Logan Johnston
Dale Staples
Meg Carlson

Planning Board

Ronald Condon
Zachary Hanley
Ed Lawrence
Nate McKenna
Pam Mitchel
James Montell
Debby Willis

Quimby Trustee

Stacy Blair

Solid Waste & Recycling Advisory

Judy Dorsey
Greg Rand
Nancy Rines
Scott Tenney
George Trask
Karen Montell

Technology Advisory

Bob Demers
Peter Malyon
Rob Munzing

Wastewater Advisory

Robert Davis
Peter Hanley
Robert Harvey-Webster
Ray Morang
Craig Nelson
Mike Pelletier
Alex Rosenberg

Water District Trustees

Jeff Kobrock
Raymond Morang

Ambulance Advisory

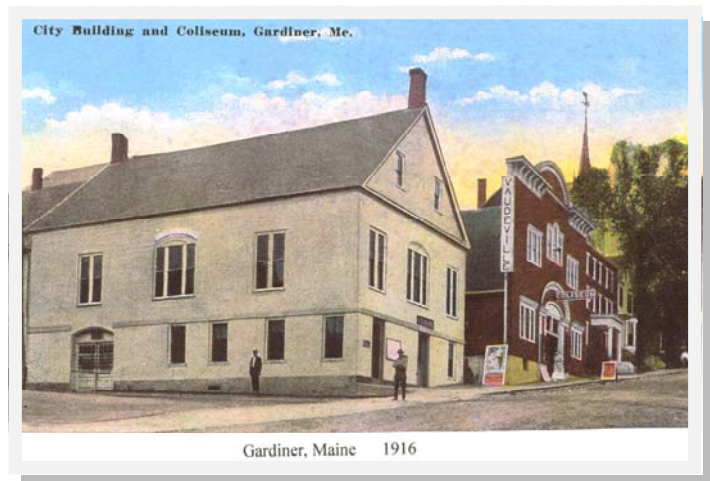
Greg Couture	W Gardiner
Tina Gowell	Litchfield
Rusty Greenleaf	Gardiner
Mike Laplante	Farmingdale
Wanda Macomber	Pittston
Jim Pierce	Gardiner
Shawn Ramage	Chelsea
Judy Savage	Richmond

Gardiner Public Library Board

Thomas Abbott	W Gardiner
Gay Grant	Gardiner
John Shaw	Gardiner
Helen Stevens	Gardiner
Sarah Ricker	Pittston
Joan Thomas	Litchfield
June Todd	Randolph

New Mills Dam

Ed Dahl	Gardiner
Wendy Dennis	Winthrop
Bill Doiron	Augusta
David Kamila	Portland
Howard Klerk	Richmond
Lewis Loon	Richmond
Patrick McDonough	Gardiner
David Smith	Litchfield
Elaine Stinson	Litchfield





City Manager's Annual Report

As evidenced by the committee and departmental write-ups in this report, 2013 was another productive year for the City of Gardiner.

The City Council kept taxes flat for a second straight year, and for the third time in four years the municipal share of the budget did not necessitate a tax increase. Despite cuts to state revenue sharing and increasing costs, the City continues to find ways to save money to help keep services intact and prevent tax hikes. For example, the City switched health insurance plans for all employees to a less expensive plan (with the same benefits) and this saved over \$90,000 in 2013! The Council and staff continue to look for ways to reduce costs and pass the savings onto our residents and business owners.

Here are some other noteworthy accomplishments for the 2013 calendar year:

- Addressing one of the top concerns of our residents, the City received a \$500,000 grant from the Department of Transportation to begin reconstructing Highland Avenue. The City will match this amount and, combined with funds from the Water District and Wastewater fund, this major overhaul will begin in the summer of 2014. It will include new sidewalks, new storm water drainage, new water and sewer pipes, as well as a “mill and fill” of the pavement.
- The City also received a \$400,000 grant from the Environmental Protection Agency for Brownfields assessment. This grant is an economic development tool to help private business owners voluntarily assess any potential hazards on their property and either be given a “clean bill of health” or informed of hazardous materials that are present. If such materials are found and the land owners choose to address them, grants and low interest loans are usually available for such projects.
- Natural gas also came to Gardiner in 2013, offering an alternative and likely cheaper energy source for businesses and residents. Staff worked diligently to assist with the aggressive pipe installation schedule and we believe that Gardiner will have an advantage by being able to offer families and business owners a savings on their heating costs, making it more affordable to live and work in our community.
- The second full year of Heart & Soul helped to inform the Comprehensive Plan Committee in their efforts to craft an update to the plan. It also produced a “Duct Tape Council”, which will continue to meet and address ideas brought forth by the community that may be best addressed by community groups as opposed to City government. I’d like to thank the many volunteers who truly put their heart and soul into this effort to ensure we are all aware of what people love about Gardiner and what they want to see it become.
- The Parks & Recreation Committee began meeting and had an active year. Most notably, through public input, the committee helped design a new gazebo/bandstand for the Common. Work on the gazebo began in the winter, with an expected completion date of May, 2014. Special thanks also to the Gardiner Rotary, who is leading the gazebo fundraising effort.

These are but a small sample of City accomplishments over the last year. I’d like to thank our elected and appointed officials, our staff, and the many community volunteers that work hard every day to make Gardiner a great place to live and to work. As always, it is a privilege to serve the people of Gardiner as city manager.

Respectfully Submitted,

Scott Morelli, City Manager





Assessing Department

The Assessing Department operates under the Finance Department of the City of Gardiner.

The City Assessor is responsible for determining the equalized value of real estate and personal property that is subject to municipal taxation. In Maine, a large portion of Municipal, School and County budgets are funded by the property tax. The city assessor, acting as an agent of the State, governed by state law and local management policy is responsible for the equitable distribution of the property tax between all the taxable properties within the City. Ongoing administrative duties involve the maintenance of property information on parcels within the City, municipal budget cap development, maintenance and determination of captured value of the City's Tax Increment Financing districts and production of GIS maps for City projects. Specific records include legal information regarding ownership, parcel maps, property record cards, sales information, etc.

ASSESSING DEPARTMENT TEAM

Curt Lebel, City Assessor

Dorothy Morang, Administrative Assistant

Valuations for the Fiscal Year 2013 assessment were largely stable, despite significant mortgage foreclosure activity, with the exception of one significant loss of taxable valuation due to the closing of a large scale distribution center.

Assessment Statistics for Fiscal Year 2013

Assessment Date: April 1, 2012

Homestead Exemptions: 1,232

Commitment Date: August 7, 2012

Veterans Exemptions: 181

Taxable Valuation: \$361,348,500

Blind Exemptions: 5

Net Assessment: \$7,193,702.81

Parsonages: 8

Tax Rate: .0199

Tree Growth Parcels: 10

Assessment Ratio: 100% Certified Ratio

Farmland Parcels: 9

Transfers Processed: 128 (Apr 11-Mar 12)

Open Space Parcels: 2

Permit Checks: 295

Special Assessments- (1) \$2,867.66

FY 2012 Municipal Levy Limit: \$3,343,105.46

FY 2012 Municipal Levy: \$2,890,131.94

FY 2012 Municipal Levy was: \$452,973.52 less than allowable limit.

Important Deadlines:

April 1st- All applications for exemption, or current use programs are due: statutory date of assessment.

May 1st- All business personal property declarations are due.



Finance Department

Denise Brown, Finance Director
Fiscal Year Ending June 30, 2013

This report is a narrative overview and analysis of the financial activities of the City of Gardiner for the fiscal year ended June 30, 2013. I encourage readers to consider the information presented here in conjunction with the audited financial report, that contains a complete analysis of the city's financial position. This report is available on the city's website.

Financial Highlights of Fiscal Year 2013

- The assets of the City of Gardiner exceeded its liabilities at the close of the most recent fiscal year by \$18,759,391 (*net assets*) (Statement 1). Of this amount, \$2,002,186 (*unrestricted net assets*) (Statement 1) may be used to meet the City's ongoing obligations to citizens and creditors.
- The City of Gardiner's total net assets decreased by \$101,661 (Statement 2). This represents a decrease of \$200,093 in governmental activities and an increase of \$98,432 in business-type activities (Ambulance and Wastewater).
- As of the close of the current fiscal year, the City of Gardiner's governmental funds reported combined ending fund balances of \$2,873,778 (Statement 3), a decrease of \$46,019 (Statement 4) in comparison with the prior year.
- At the end of the fiscal year, unassigned fund balance for the general fund was \$2,012,584 (Statement 3) or 22% of total general fund expenditures of \$9,172,008 (Statement 4).
- The City of Gardiner issued new debt totaling \$400,000 during the fiscal year. A new issue of \$200,000 was for the purchase of vehicles, equipment, and city hall improvements. In addition, there was a \$200,000 bond in the ambulance fund for the re-chassis of two ambulances and purchase of two new monitor defibrillators. There was a new capital lease in the amount of \$32,095 for copiers during the fiscal year.

Financial Overview

The General Fund is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund, such as Wastewater and Ambulance.

The City of Gardiner adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

Government-wide financial information distinguishes functions of the City of Gardiner that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the City include general government, public safety, public works, education, and community services. This information is designed to provide readers with a broad overview of the City of Gardiner's finances, in a manner similar to a private-sector business.

The City has two business-type activities; the operations of the ambulance service and the wastewater treatment plant.

General Fund Budgetary Highlights

For the fiscal year, revenues exceeded budgetary projections by \$106,188 and expenditures were below appropriations by \$564,497. This created a positive variance of \$670,685 to the fund balance. However, the budgeted use of prior year carry forwards and approved use of fund balance in the amount of \$595,299 netted an increase of \$75,386 to the fund balance.

CITY OF GARDINER, MAINE
Required Supplementary Information
Statement of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual - General Fund
General Fund
For the year ended June 30, 2013

		Budget			Variance with final budget positive (negative)
		Original	Final	Actual	
Revenues:					
Taxes	\$	8,075,944	8,075,944	8,086,615	10,671
Licenses and permits		57,000	57,000	104,063	47,063
Intergovernmental		946,134	1,120,134	1,135,165	15,031
Charges for services		20,970	20,970	17,291	(3,679)
Unclassified		124,575	124,575	163,737	39,162
Interest earned		7,000	7,000	4,940	(2,060)
Total revenues		9,231,623	9,405,623	9,511,811	106,188
Expenditures:					
Current:					
General government		1,236,558	1,236,558	1,135,537	101,021
Public safety		1,556,260	1,556,260	1,468,719	87,541
Public works		1,772,321	1,772,321	1,707,809	64,512
Community services		391,828	391,828	375,713	16,115
Other expenditures		398,326	572,326	554,373	17,953
County		345,207	345,207	345,207	-
Education		3,195,907	3,195,907	3,195,907	-
Capital		317,950	634,003	355,101	278,902
Debt service not included above in departments*		-	-	1,547	(1,547)
Total expenditures		9,214,357	9,704,410	9,139,913	564,497
Excess (deficiency) of revenues over (under) expenditures					
		17,266	(298,787)	371,898	670,685
Other financing sources (uses):					
Use of fund balance		479,246	595,299	-	(595,299)
Proceeds from issuance of debt		-	200,000	200,000	-
Transfer to other funds		(689,041)	(689,041)	(689,041)	-
Transfer from other funds		192,529	192,529	192,529	-
Total other financing sources (uses)		(17,266)	298,787	(296,512)	(595,299)
Net change in fund balance					
		-	-	75,386	75,386
Fund balance, beginning of year				2,484,664	
Fund balance, end of year	\$			2,560,050	

*Debt service is budgeted in the department in which debt was incurred.

Government-wide Financial Analysis

Net assets may serve over time as a useful indicator of a government's financial position. In the case of the City of Gardiner, assets exceeded liabilities by \$18,759,391 at the close of the most recent fiscal year.

By far the largest portion of the cities net assets (83 percent) reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment); less any related debt used to acquire those assets that are still outstanding. The City uses these assets to provide services to citizens.

The City's restricted net assets represent resources subject to external restrictions on how they may be used. The remaining balance of *unrestricted net assets* (\$2,002,186) may be used to meet the City's ongoing obligations to citizens and creditors.

The City of Gardiner's net assets decreased \$101,661 during the current fiscal year. This change is broken out in the following categories:

- **Governmental activities:** The City's governmental activities decreased the net assets by \$200,093.
- **Business-type activities:** The City's two business-type activities, the ambulance service and wastewater treatment plant, increased the City of Gardiner's net assets by \$98,432.

CITY OF GARDINER, MAINE			
Statement of Net Position			
June 30, 2013			
	Governmental Activities	Business-type Activities	Total
ASSETS			
Cash	\$ 2,756,867	-	2,756,867
Receivables:			
Taxes receivable	34,850	-	34,850
Tax liens	467,124	-	467,124
Other receivables, net of allowances	127,187	869,190	996,377
Notes receivable	242,184	-	242,184
Internal balances	(158,588)	158,588	-
Capital assets, not being depreciated	928,648	381,668	1,310,316
Capital assets, net of accumulated depreciation	13,760,654	11,010,932	24,771,586
Total assets	18,158,926	12,420,378	30,579,304
LIABILITIES			
Accounts payable	112,166	105,952	218,118
Accrued expenses	35,083	18,223	53,306
Due to other governments	6,090	-	6,090
Taxes paid in advance	7,023	-	7,023
Accrued interest	34,224	41,408	75,632
Noncurrent liabilities:			
Due within one year	746,689	316,796	1,063,485
Due in more than one year	6,513,923	3,882,336	10,396,259
Total liabilities	7,455,198	4,364,715	11,819,913
NET POSITION			
Net investment in capital assets	8,274,622	7,359,757	15,634,379
Restricted for:			
Permanent funds	434,032	-	434,032
Revolving loan funds	592,946	-	592,946
Grants	95,848	-	95,848
Unrestricted	1,306,280	695,906	2,002,186
Total net position	\$ 10,703,728	8,055,663	18,759,391

Fund Balance Overview

The focus of the City of Gardiner's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the City's financing requirements. *Unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the fiscal year, the City of Gardiner's governmental funds reported combined ending fund balances of \$2,873,778. Approximately 42 percent of this total amount (\$1,203,486) constitutes *unassigned fund balance*.

CITY OF GARDINER, MAINE
Balance Sheet
Governmental Funds
June 30, 2013

	General	TIF Fund	Other Governmental Funds	Total Governmental Funds
ASSETS				
Cash	\$ 1,962,949	-	793,918	2,756,867
Receivables:				
Taxes receivable	34,850	-	-	34,850
Tax liens	467,124	-	-	467,124
Other receivables	105,881	-	21,306	127,187
Notes receivable	-	-	242,184	242,184
Interfund loans receivable	582,117	-	69,494	651,611
Total assets	\$ 3,152,921	-	1,126,902	4,279,823
LIABILITIES				
Accrued payroll and related liabilities	35,083	-	-	35,083
Interfund loans payable	-	809,098	1,101	810,199
Taxes paid in advance	7,023	-	-	7,023
Accounts payable	109,191	-	2,975	112,166
Due to other governments	6,090	-	-	6,090
Total liabilities	157,387	809,098	4,076	970,561
DEFERRED INFLOWS OF RESOURCES				
Unavailable revenue - property taxes	435,484	-	-	435,484
Total deferred inflows of resources	435,484	-	-	435,484
FUND BALANCES (DEFICIT):				
Nonspendable	-	-	549,583	549,583
Restricted	-	-	573,243	573,243
Assigned	547,466	-	-	547,466
Unassigned	2,012,584	(809,098)	-	1,203,486
Total fund balances (deficit)	2,560,050	(809,098)	1,122,826	2,873,778
Total liabilities, deferred inflows and fund balances	\$ 3,152,921	-	1,126,902	

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	14,689,302
Other long-term assets are not available to pay for current period expenditures and, therefore, are deferred in the funds.	435,484
Long-term liabilities that are not due and payable in the current period and therefore are not reported in the funds:	
Accrued compensated absences	(275,103)
Accrued interest	(34,224)
Capital leases	(213,705)
Bonds payable	(6,771,804)

Net position of governmental activities	\$ 10,703,728
--	----------------------

The fund balance of the City of Gardiner's general fund increased \$75,386 during the fiscal year.

CITY OF GARDINER, MAINE Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the year ended June 30, 2013				
	General	TIF Fund	Other Governmental Funds	Total Governmental Funds
Revenues:				
Taxes	\$ 8,086,615	-	-	8,086,615
Licenses and permits	104,063	-	-	104,063
Intergovernmental	1,135,165	-	88,381	1,223,546
Charges for services	17,291	-	31,734	49,025
Unclassified	163,737	-	150,701	314,438
Interest earned	4,940	-	1,574	6,514
Total revenues	9,511,811	-	272,390	9,784,201
Expenditures:				
Current:				
General government	1,107,988	159,062	-	1,267,050
Public safety	1,384,008	-	84,138	1,468,146
Public works	1,415,311	-	-	1,415,311
Community services	375,713	-	-	375,713
Education	3,195,907	-	-	3,195,907
County	345,207	-	-	345,207
Unclassified	554,373	2,000	81,707	638,080
Capital expenditures	387,196	-	41,817	429,013
Debt service	406,305	490,126	31,456	927,887
Total expenditures	9,172,008	651,188	239,118	10,062,314
Excess (deficiency) of revenues over (under) expenditures	339,803	(651,188)	33,272	(278,113)
Other financing sources (uses):				
Proceeds from debt/capital leases	232,095	-	-	232,095
Transfers in	-	689,041	-	689,041
Transfers out	(496,512)	(192,529)	-	(689,041)
Total other financing sources (uses)	(264,417)	496,512	-	232,095
Net change in fund balances	75,386	(154,676)	33,272	(46,018)
Fund balances (deficit), beginning of year	2,484,664	(654,422)	1,089,554	2,919,796
Fund balances (deficit), end of year	\$ 2,560,050	(809,098)	1,122,826	2,873,778

Capital Asset and Debt Administration

Capital assets: The City of Gardiner's investment in capital assets for its governmental activities as of June 30, 2013, amounts to \$14,689,302 (net of accumulated depreciation). This investment in capital assets includes land, buildings, land improvements, vehicles, machinery and equipment, and infrastructure.

Major capital asset events during the current fiscal year included the following:

- the purchase of a ¾ ton pickup and a new snow blower for the public works department ;
- the purchase of a public safety variable message board;
- acquisition of two new monitor defibrillators; and
- the re-chassis of two ambulances.

Long-term debt: At the end of the current fiscal year, the City of Gardiner had total bonded debt outstanding of \$10,804,647. Of this amount, \$4,032,843 is business-type activities and \$6,771,804 is for governmental activities.

State statutes limit the amount of general obligation debt a municipality may issue to 15 percent of its total state assessed valuation. The current debt limitation for the City of Gardiner is \$54,202,275 which is in excess of the City of Gardiner's outstanding general obligation debt of \$10,804,647.

Economic Factors

In response to the continued uncertainty surrounding the national economy, management has been closely tracking not only revenues and expenditures, but also foreclosures, liens, unemployment rates, and building permit levels. To date, the City has seen slight increases in foreclosure and lien rates and will continue to monitor these levels and take steps to assist our tax/rate payers in obtaining assistance wherever possible.

The City will continue to pursue new industrial and commercial development in the Libby Hill Business Park, as well as seek ways to bring businesses to the downtown. During the upcoming fiscal year, the City's management team will also continue to monitor and evaluate local, state, and national economic conditions to make proactive decisions to put Gardiner in its best financial position.

Next Year's Budget and Tax Rate

The above economic factors were considered in preparing the City's budget for the 2013-14 fiscal year. The Council's primary budgetary objectives were to provide quality City services to its citizens, minimize any increase in the property tax rate, and examine the cost of individual services to determine applicable user and permit fees. To accomplish these goals, City staff scrutinized their budgets for savings, examined staffing levels, adopted user fees, and refined operational service delivery methods for efficiencies.

The 2013-14 fiscal year budget adopted by the City Council resulted in a zero percent increase to property taxes, keeping the mill rate at 19.9 for the third consecutive fiscal year.

Financial Management

The Finance Department is committed to ensuring sound financial management of the public's funds by following the City's financial action plan, maintaining a sufficient fund balance, and adhering to the highest management standards. Functions of the finance department include accounting, human resource management, risk management, purchasing, debt administration, cash management, treasury, tax assessing, and tax collection. The Finance staff is dedicated to providing the City Manager & City Council, all city departments, business owners, and the residents of Gardiner with fiscal support. The Finance Department is comprised of the following staff:

- The Finance/Human Resource Director is responsible for all aspects of the City's financial functions and the management of the Finance Team; as well as the human resource needs of the City.
- For segregation of duties, Tara Miley, the Public Safety and Finance Administrative Assistant supports the Finance Director on a part-time basis. The assistant performs the weekly payroll and accounts payable functions.
- Kathy Cutler is the Tax Collector/Deputy Treasurer and is responsible for the billing, collection, and monitoring of taxes, and filing tax liens; as well as duties of Deputy Treasurer and serving as the City's Motor Vehicle Agent.
- Curt Lebel, the City's contracted Assessor, is responsible for the assessment of all properties in accordance with State Constitutional and Statutory laws.

Questions concerning any of the information provided or requests for additional financial information should be addressed to the Finance Director, 6 Church Street, Gardiner, Maine 04345, finance@gardinermaine.com, or call 582-6891.

Acknowledgement

I would like to thank the Finance staff for all their hard work and dedicated service to the City of Gardiner. Their continued insight into cost saving measures and efficiencies are what makes them the key employees they are.

Independent Auditor's Report

City Council
City of Gardiner, Maine

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the City of Gardiner, Maine, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the City's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Gardiner, Maine, as of June 30, 2013, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the respective budgetary comparisons for the General Fund as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Gardiner, Maine's basic financial statements. The combining and individual fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued a report dated November 27, 2013, on our consideration of the City of Gardiner, Maine's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City of Gardiner, Maine's internal control over financial reporting and compliance.

Remya Kristen Ouellette

November 27, 2013
South Portland, Maine

Compare this aerial picture of downtown Gardiner with the one on page 24. This one is taken in the 1930's.



November 27, 2013

To: Members of the City of Gardiner, Maine Audit Committee
Scott Morelli, City Manager
Denise Brown, Finance Director

In planning and performing our audit of the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Gardiner, Maine as of and for the year ended June 30, 2013, in accordance with auditing standards generally accepted in the United States of America, we considered the City of Gardiner, Maine's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City of Gardiner, Maine's internal control. Accordingly, we do not express an opinion on the effectiveness of the City of Gardiner, Maine's internal control.

A *deficiency* in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses. Given these limitations during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

However, during our audit we became aware of a matter that is an opportunity for strengthening internal controls. We have included this comment under the heading "Other Comments" on the attached schedule of comments.

We will review the status of this comment during our next audit engagement. We have already discussed this with you, and we will be pleased to discuss it in further detail at your convenience, or to assist you in implementing the recommendation.

Sincerely,

Runyon Kersteen Ouellette

CITY OF GARDINER, MAINE
Schedule of Comments

OTHER COMMENTS

Preparation of Financial Statements

In the current year, the accounting records were in good condition when we arrived to perform the audit. Additionally, we found that the Finance Director took responsibility for reviewing the financial statements in detail, as well as preparing the management discussion and analysis section of the report. We feel she possesses the experience and knowledge to take the next step and prepare the actual statements and footnotes. Since this can be a time consuming project, we would suggest phasing this in over a few years, perhaps taking on the fund statements initially, then the footnotes, and finally the entity-wide full accrual statements. We feel this would be a reasonable approach given other job responsibilities of this position.

Management Response:

Due to the added responsibilities of the Finance Director, which include, but are not limited to, all human resource functions and risk management duties, time does not allow for preparation of the final documents required to produce the Financial Report. Most statements are provided to the auditors in a similar format as theirs and the Finance Director carefully reviews and notes any discrepancies of the draft report before the auditors finalize it.



Compare this aerial picture of downtown Gardiner with the one on page 22. This one was taken in the 1970s.



Office of the Tax Collector

Kathleen Cutler, Tax Collector/Deputy Treasurer

The Tax Collector operates under the Finance Department of the City of Gardiner.

The Tax Collector is a public officer, appointed by the municipal officers, who has the duty of collecting taxes lawfully assessed within the municipality. The Tax Collector's duties include the preparation of the tax bills, administering the tax club, sending out the 30 Day Demand notices, filing liens and processing the foreclosures, working with mortgage holders to provide tax information and assisting residents with motor vehicle registrations, boats, snow mobiles and ATV's. It is our mission to provide every taxpayer with the highest level of customer service while exploring ways to control and minimize costs.

The City offers a Tax Club that allows residents the option to pay their taxes in nine (9) equal payments. All previous accounts must be paid in full before a Tax Club is issued. Tax Clubs may include both real estate and personal property.

In July, the City began offering residents the ability to pay their tax and sewer payments on line with a debit/credit card. To date eight residents have utilized this service.

In FY13 we sent out 2,548 tax bills, 175 liens were filed, and 62 foreclosure notices were sent. To obtain a complete list of tax acquired properties please contact the office at (207)582-2223 or email the request to taxcollector@gardinermaine.com.

In FY13, 5,018 vehicles were registered, resulting in \$853,544 in vehicle excise tax revenue.

In January, the City obtained New Agent status with the Bureau of Motor Vehicles and began issuing license plates and processing title paperwork. At the same time we began allowing neighboring towns to complete their transactions in Gardiner rather than traveling to Augusta. The City charges a \$5.00 agent fee for these transactions and we processed 540 transactions for residents of Pittston, Randolph, Farmingdale and West Gardiner, resulting in \$2,700 in revenue.

Tax Collectors Report for FY13

Assessed Value	\$361,348,500
Tax Rate (per \$1,000)	19.90
Commitment	\$7,190,835

Due dates:	1st half	September 14, 2012
	2nd half	March 15, 2013

Real Estate	\$6,894,552
Personal Property	\$296,283
Commitment	\$7,190,835

Interest rate on delinquent taxes:	7%
Collection rate:	95.91%

Abatements/Write Offs:

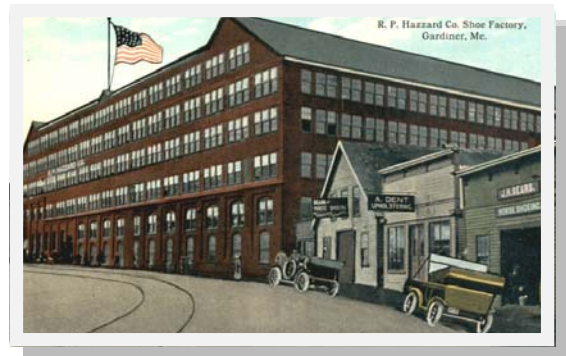
Write Offs	\$1,226
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Supplementals	\$2,868
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Current Year Collections	\$6,898,357
Current year taxes receivable at end of year	\$294,120

Taxes and liens receivable - prior year	\$207,854
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Outstanding tax receivables at 6/30/13	\$501,974
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Outstanding Tax Receivables as of 06/30/2013

* denotes payments made between 7/01/13 & 03/21/14

ABBOTT JUDITH	\$47.87	DOLLEY DAVID A	\$2,254.27 *
ADAMS JOSHUA	\$3,598.81 *	DONOVAN-KALOUST GREGG M	\$2,795.20 *
ADRIENNE KAREN	\$16.75 *	DORSEY TYLER	\$740.28
AINSLIE JAY C	\$206.68 *	DYER PAUL	\$2,461.26 *
ALBERT TINA	\$47.49	EDWARDS ROBERTA C	\$7,431.22
ALLIED INSURANCE AGENCY	\$209.77	ELLIOTT ROBERT E II	\$3,281.43 *
AMBURG GEORGE M	\$764.54 *	FAULKNHAM JOHN C	\$359.45 *
ANDERSON DOLORES L	\$876.92 *	FEDERAL HOME LOAN MORTGAGE CORP	\$4,193.35
ARMSTRONG JOYCE	\$8,822.76	FERRAILOLO CORPORATION	\$4,747.37
ARONSON ALAN	\$897.76 *	FLES JACOB	\$4,251.95 *
ATKINS CATHERINE	\$3,073.50 *	FORTIN MAX	\$1,584.97 *
B & C LTD	\$13.03	FOWLER PAUL & STACIA	\$1,905.81 *
BAILEY GEORGE E HEIRS OF	\$3,350.08	FROST JACQUELINE & ROD A	\$1,784.23 *
BAILEY NORMAN S JR	\$3.12 *	FULLER PAUL F	\$797.54 *
BARTER PHILLIP K & MARGARET M	\$3,051.28 *	GARDINER FEED & GARDEN CTR	\$39.80
BAUCOM SHEILA	\$797.68 *	GARDINER TRADING POST INC	\$13.93
BENNETT PATRICIA	\$1,250.99 *	GETCHELL BROTHERS INC	\$27.86
BERMAC PROPERTIES LLC	\$13,870.46 *	GLIDDEN FREDERICK G	\$874.20 *
BERRY, TERRY	\$262.36 *	GOEDECKE STEVEN M	\$621.12 *
BISHOP CHARLES JR	\$6,600.46 *	GOOD HOMES INC	\$134.47 *
BLEASE HEATHER (PERSON IN POSSESSION)	\$1,418.69 *	GOWELL MICHELLE	\$3,295.60 *
BOISSONNEAU ROGER L III	\$2,259.05 *	GRANT THOMAS F & LOIS B (PERSONS IN POSS)	\$124.76 *
BONENFANT EDWARD J	\$1,490.57 *	GRAY JEFFREY A & MARY JANE	\$752.93 *
BOUCHARD DAVID & AMY	\$3,111.29 *	GRAY JEFFREY A	\$2,762.96 *
BOWE TIMOTHY R	\$471.17 *	GRAZIOSO ANTHONY M JR & BEVERLY	\$436.28 *
BRADLEY DIANA R	\$2,375.51 *	GREENLEAF JOHN	\$575.87 *
BRENDAHL CRICKETT	\$2,772.52 *	GREGOIRE MICHAEL D PERSONAL REP	\$5,683.34 *
BUCKLEY PETER S & DEBORAH B	\$4,375.61 *	GRIEVE DAVID & ELAINE	\$963.39 *
BUECHLER KENNETH (PERSON IN POSSESSION)	\$671.48 *	HALEY GLORIA M	\$2,341.48 *
C B MAREIC INC	\$772.09 *	HAMLIN DAVID P	\$213.61 *
C L REAL ESTATE HOLDINGS LLC	\$21,646.25 *	HANSON DARRIN	\$4,331.96 *
CALIANDRO MICHELLE A	\$4,279.40 *	HANSON DARRYL	\$1,798.88 *
CAMERON JOHN A & MARY ELIZABETH L	\$366.75 *	HANSON MARGARET V	\$1,769.53
CAPITAL FRANCHISE ASSOCIATES	\$463.62 *	HARVEY GARY J	\$1,821.79 *
CHAPIN GARY P & BETHANY L	\$1,805.67 *	HAWES ALTHEA L	\$5,239.34
COLLINS ROBERT J	\$2,096.45 *	HAYWARD YOLANDA C	\$357.43 *
COOMBS DEVELOPMENT	\$13,718.01	HEIRS OF DOWNS ANNIE C	\$1,615.84
COTE CINDY L	\$1,506.20	HESTER NICHOLAS	\$1,751.26
COTTLE ADAM C	\$848.05	HIGGINSON GARY K	\$4,142.16
COTTRELL SUSAN	\$932.68	HINKLEY LEON E JR	\$1,254.33
CRESSEY WILLIAM C JR	\$1,049.24 *	HINSON DAVID A	\$1,820.21 *
D & S ENTERPRISE INC	\$560.07	HOLT AURILLA	\$789.41 *
DAILEY KIM L	\$2,753.91 *	HUGHES MARKIE	\$1,125.65
DARVILLE MANDY S	\$1,866.87 *	JOHNSON ROBERT E	\$1,034.55 *
DAVIS BRUCE W	\$2,590.89 *	JONES ELLEN C	\$4,745.91 *
DAWSON JOYCE L	\$2,146.30 *	JOSE MARY	\$2,759.80 *
DEGUISTO WILLIAM	\$1,015.74	KELLY THOMAS D	\$393.28
DICENT VALERIO	\$9,388.24	KHANSARI-NEJAD KAVEH D	\$7,938.33
DICK T W CO INC	\$28,543.65 *	KING CHARLOTTE F	\$4,006.06 *
DINEEN DAVID JR	\$656.82 *	KINSEY HEIDI PERSONAL REP	\$1,461.53
DINGUS JOHN W SR	\$3,275.63 *		

Outstanding Tax Receivables as of 06/30/2013 continued... * denotes payments made between 7/01/13 & 03/21/14

KNOWLES DAVID A C	\$3,270.22 *	PURINGTON ADAM	\$12,277.92 *
KNOWLES DAVID AC SR	\$1,955.70 *	PURINGTON GEORGE	\$1,082.44 *
KNOWLES DAVID	\$2,320.37 *	QUIGLEY ROBERT D	\$2,526.12
KOWALSKI ANN C	\$1,244.78 *	REED ANNETTE D	\$1,529.34
KROUSE CHRISTOPHER J	\$1,268.40 *	RENT-WAY INC	\$1,784.50
KSA PROPERTIES LLC	\$1,224.46	ROGER BECK	\$3.08
LAGASSE KELLY	\$354.39 *	ROSS DANIEL G	\$6,032.76
LEIGHTON RICHARD S	\$4,100.09	ROY JOSEPH G PERSONAL REP	\$6,483.39
LEMIEUX MICHAEL V & HOLLY A	\$4,688.50 *	RYAN FISH	\$59.70
LOVECHENKO EUGENE	\$4,377.29 *	SAXON BONNY L	\$1,630.58
MACMASTER JASON T	\$11,602.53 *	SCIENTIFIC GAMES INTERNATIONAL	\$4.30
MACMASTER MICHAEL	\$9,173.93 *	SECRETART OF HOUSING AND URBAN DEVELOP	\$6,559.77
MACMASTER THOMAS	\$49.92	SEYMOUR VICTORIA L	\$1,092.40 *
MANDY DARVILLE	\$47.76 *	SHEPARD CAROLY H	\$6,145.39
MANSIR DONALD R	\$9,173.93 *	SHEPARD JEFFREY T	\$147.45
MARLIN LEASING	\$179.10	SIDE POCKET BILLIARDS LLC	\$1,318.72
MARSHALL LINDA	\$77.29	SIRACUSA RICHARD S	\$2,466.40 *
MARSTON DONNA M	\$7.76	SIROIS EUGENIA A	\$971.22 *
MARTIN KENNETH	\$2,110.11	SMITH MICHAEL S	\$3,540.80 *
MCAUSLIN RUTH A	\$2,781.49 *	SOLOMON CHRISTINE L	\$1,383.12
MCCORMICK JEFF	\$199.00 *	SPARROW LYNNE	\$1,193.65 *
MCFALLS ROBYN L	\$2,433.44	STEBBINS DANIEL	\$2,237.13
MCFARLAND PAUL A	\$2,129.09 *	STONE DEBRA J	\$3,853.21
MC GEE PROPERTIES LLC	\$9,597.02 *	STEPHEN CHAISSON	\$112.32
MCGLINN RICHARD P & ROWENA A	\$2,390.20 *	TARBOX PAULY D	\$2,268.79 *
MICHAUD DAVID & BROWN ROBERT	\$174.87	TARDIFF DEANA PERSONAL REP	\$2,336.40
MIKES SIDETRACK GRILL	\$151.24	TATE CLARENCE M	\$397.71
MODERN WOODMEN OF AMERICA	\$15.92	THOMPSON KENNETH A III	\$1,832.08 *
MOODY CALVIN S	\$3,710.07 *	TIGER TOWN DISCOUNT BEVERAGE	\$731.52
MOORE JULIE	\$358.29 *	TRACY MARY LOVE (PERSON IN POSSESSION)	\$11,222.23
MORANG JEFFREY	\$1,126.19	TRASK TERRY STACY	\$719.35 *
MORGAN MARK S	\$258.13	TRUSSEL CHAD	\$458.96
MORRISSEY PATRICK & BONNIE	\$6,737.97 *	VALLIERE CONNIE	\$3.98
MUELLER ROBERT W	\$10,219.23 *	WARD CLIFFORD L	\$1.34
MURI STEPHANIE	\$11.89	WEISS MARY	\$13.44
MURRAY DANIEL SCOTT	\$6,169.84 *	WESTERN UNION	\$33.83
MWPI 3 LLC	\$605.46	WHEELER LAURIE	\$594.36
NEW ENGLAND GRAPHICS	\$1,251.31	WILLARD RICHARD G	\$3,172.82 *
NEW ENGLAND POWER EQUIPMENT	\$9.95	WILLIAMS CATHERINE L	\$1,903.05 *
NEWTON TAMARA	\$2,339.58	WILLIAMS DEXTER A	\$382.38
NORTHERN NEW ENGLAND TELEPHONE	\$2.43	WLODYLO DEBRA & PETER M	\$2,542.43 *
NORTON JEROMIAH	\$2,288.14	WORTHLEY TODD	\$2,421.35 *
NRT PROPERTIES LLC	\$6,371.13	Total	\$501,974.00
OBEN PAULINE	\$39.00		
OXTON DAVID	\$11.94		
PALMER MICHAEL E	\$860.65 *		
PELLETIER GARY A & MELINDA L	\$1,820.63		
PELLETIER PAUL A	\$1,216.42		
PILLING JEFFREY	\$419.29		
PJ GLOBAL INC	\$971.23		
PLAISTED JANICE C	\$2,664.10		
PREFERRED PUMP, LP#41	\$2,664.10		
PRESCOTT EVERETT J INC	\$678.59 *		





Gardiner City Clerk

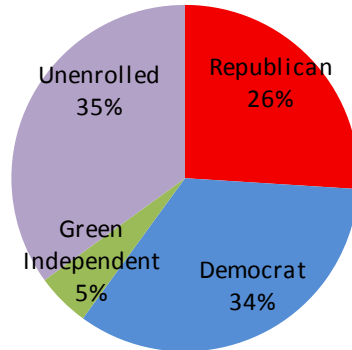
FRONT OFFICE TEAM

Deirdre Berglund, City Clerk
Ruth Glaeser, Deputy City Clerk
Rebecca Sieberg, Sewer Clerk
Kathleen Cutler, Tax Collector
Robin Plourde, Executive Assistant

Records Restoration

The City of Gardiner has many historical records in the city vault. The City Clerk's office has been working on restoration of permanent records for over 10 years with Kofile Preservation. We have been able to restore over 25 volumes, including the 1846 Plan of Gardiner which can be seen in City Hall. Preserving these vital records allows us to make them accessible for research. We encourage the citizens of Gardiner to use and enjoy all of the restored records and maps.

Gardiner has 4,360 registered voters



I would like to thank Deputy Clerk Ruth Glaeser, Assistant Clerks Becky Sieberg and Kathy Cutler, the Building and Grounds crew for assisting with the setup and cleanup of the election equipment, our elections clerks—Maureen Blanchard, Carole Kellogg, Beverly LaPlante, Jerome Maschino, Mary Maschino, Dawn McGrath, Pat McLaughlin, Barbara Pelletier, Catherine Pelletier, Nicki Pelletier, Mary Perkins, Lois Roberts, Carol Schumaker, Sharon Stevens and John White—and of course our voters who help make our election process a success! All voting is held at the Boys & Girls Club of Greater Gardiner.

In 2013, the City of Gardiner held three elections:

6/4/13 – MSAD#11 Budget Referendum (160 voters turned out)

9/3/13 – MSAD#11 Special Budget Referendum (109 voters turned out)

11/5/13 – Referendum and Gardiner City Council, MSAD11 School Boards
(759 voters turned out)



Inland Fisheries

Licenses and Registrations Sold in Calendar Year 2013

Combo Hunting/Fishing	142
Hunting	200
Fishing	230
Saltwater Fishing Registry	12
Over 70 Lifetime Licenses	5
Boats	270
ATVs	91
Snowmobiles	135

Dog Licenses

In 2013, the front office staff registered 685 dogs. Dog licenses are renewed every year. We begin selling the tags on October 15th and all dog registrations are due by December 31st. After a thirty day grace period (January 31st), a late fee of \$25 per dog is added to the registration fee (\$11 for dogs capable of producing young and \$6 for dogs incapable of producing young). Please make sure your dog's rabies vaccination is current and we have the information available in our office. You may be required to produce a rabies certificate and/or a neuter/spay certificate.

In Memory ...

Richard Blake
Mary Bradford
Stanley Buckmore
Shirley Cayford
Arthur Chadbourne
Scott Clark
George Cook
Charles Corey
Marna Crill
Eileen Cusick
Janette Davis
Edith Dennis
Benjamin Dill
Odette Dupont
Raymond Duquette
Albert Duran
Alice Flagg
Virginia Foster
Rose Fuller
Ronald Gallagher
Gilles Gilbert
David Hamlin
Thomas Hanley
Elbridge Kimball
Carol Ladd
Michael LeBlanc
Henry LeClair
Bernice Leighton
Roger Lemieux
Derek Leonard
Carlton Light
William MacDonald
Lorraine Marcellino
Ruthann McAuslin
Bernadette McLellan
George Nelson
Constance Ohl
Henri Ouellette
Adelaide Peters
Janice Plaisted
Robert Pollis
Arlene Pomeroy
Ronald Porter
David Poulin
Ivon Prescott
Cora Pushard
Louise Ritchey
Marion Rohde
Alberta Rollins
Steven Severy
Tanness Smith
Alice Sparks
Janice Spear
Parker Spearin
Sylvia Sprague
Shirley Strickland
Catherine Thayer
Benton Thompson
George Tibbetts
Arthur Warren
Richard Whitham
David Willman

In 2013, 55 new Gardiner residents were born and 52 marriage licenses were issued. Of those licenses, 20 percent of the weddings were performed right here at City Hall!



William F. MacDonald
1924- 2013

William F. MacDonald started his career in Gardiner as a Police Officer in January 1954 and served as Commissioner of Public Safety from July 1959 to July 1979. He was Mayor of Gardiner from 1980 – 1985 and, in 2011, he served on the search committee for a new fire chief. He was always active in City government. In his retirement, he was often at City Hall making sure his opinions were heard.

The City would like to give a special thank you to the following volunteers for their help decorating veterans' graves last Memorial Day:

John Burgess

George Hopkins

Sue Emmit

George Hunt

Joe Donahue

Lyndon Morgan

Ed Greiner

Marlon Morgan

Anne Cough

Jane Stebbins

Steve Hanley

Mike Wing



Department of Economic and Community Development Office of Planning and Development



<https://www.facebook.com/growwithgardiner>

Department includes: Code Enforcement Officer, Building Inspector, Plumbing Inspector, Local Health Officer, E-911 Addressing Officer, Office Assistant, Director of Economic and Community Development

ECONOMIC AND COMMUNITY DEVELOPMENT TEAM

Dorothy Morang: Office Assistant

Barbara Skelton: Code Enforcement Officer

Curt Lebel: Interim E-911 Addressing Officer

Nate Rudy: Director

In 2013, Gardiner's economic and community development program managed a multi-channel marketing campaign, federal and foundation grants, TIF/CEA enhancements, and staffed the code office and City committees for economic and community development.

Economic and Real Estate Development

- Gardiner's Director of Economic and Community Development is a **licensed real estate sales agent**, which **saves Gardiner thousands of dollars in retainer fees** for real estate services that may never result in lot sales at the Libby Hill Business Park. Gardiner's broker promoted Libby Hill on dozens of social media sites and online services, including Maine's Real Estate Exchange, LoopNet, and the New England Commercial Property Exchange. This relationship, and having an in-house sales agent for real estate, is unique to economic development in Maine and marks Gardiner's aggressive and innovative strategy for economic development.
- Gardiner attended and sponsored the Maine Real Estate and Development Association winter and spring showcases, and will continue to build relationships with real estate developers and brokers who belong to this vital organization.
- Gardiner has implemented a **new marketing campaign for the Libby Hill Business Park**, that ties in with the new City logo and focuses on Libby Hill's value to target markets. The new material has already been featured in MaineBiz magazine, Progress magazine of Atlantic Canada, and at the MEREDA conference.
- The following **new businesses** opened in and around downtown Gardiner:

▸ Alex Parker's Steakhouse

▸ Blue Owl Bodyworks

▸ Bargain Hunter's Paradise

▸ Founding Farmers Community Market

▸ Fun-Ky Fashions consignment for children

▸ Healthy Smiles

▸ Heather Sparrow Photography

▸ KROME

▸ Northern Lights

▸ Off Price

▸ Vintage Wine Bar

▸ Zardus Art of Massage

- **Northeast Meats** opened on Brunswick Avenue.



- Construction began at **Central Maine Crossing**, a proposed office building and future office park on Outer Brunswick Avenue.

- The **Summit Natural Gas pipeline** has brought significant taxable value and permit fees including street openings to Gardiner in 2013, and Summit's projections for the coming years will continue to bring new value and potential cost savings to Gardiner residents and businesses.

Community Development Grants

- Gardiner was awarded a **\$400,000 EPA Brownfields Assessment Grant** to identify potential sites of hazardous material and petroleum contamination for evaluation and cleanup. To receive funding, these sites must have

a clear pathway to revitalization and economic development, and will be ranked in order of priority through a public process led by the P&D office, EPA, Maine DEP, the City's engineering consultant, and a Brownfields Advisory Committee of Gardiner residents and stakeholders. The primary focus areas for the brownfields program is the Cobbossee Stream corridor and historic downtown Gardiner, but other properties are also eligible for assessment funds.

- The **Orton Family Foundation Heart & Soul** project hosted a series of community events, focus groups, and celebrations, which generated information and collected public opinions that have been incorporated into the 2014 Comprehensive Plan update.

TIF/CEA Enhancements

Gardiner City Council accepted a Credit Enhancement Agreement policy presented by the P&D office which will offer tax rebates to downtown property owners who invest money into unused second and third floor spaces, in order to promote a more vibrant downtown and re-use of empty spaces and buildings. Incentives are also available for a hotel / inn development downtown, and for elevators that provide access to one or more buildings.

Code Enforcement

Gardiner welcomed interim Code Enforcement Officer Dick Dolby, who filled in until the City hired a permanent CEO. Dick has a career in public service and code enforcement, and is certified to MUBEC standards, as well as a host of other certifications.



CODE ENFORCEMENT ACTIVITY

Plumbing / Subsurface Permits

Total Internal Plumbing Permits Issued:	40
Total Subsurface Wastewater Permits:	6
Total Plumbing / Subsurface Permit Fees Assessed:	\$4,300.00
City's Share:	\$3,157.50
State's Share – Health Engineering:	\$1,051.50
MDEP Subsurface Surcharge:	\$ 90.00

Total Project / Construction costs: \$2,686,276

Total Permit Fees assessed: \$96,275.58

Building Permits

Total Building Permits:	175
New Single Family:	8
New Duplex:	0
Multi Family New:	0
Business/Commercial:	22
Change of Use:	1
Sign:	12
Demolition:	18
Shoreland:	1
Mobile Home Install:	4
1/2 Family Alteration:	48/2
Multi-Family Alteration:	4
Sewer:	5
Excavation:	3
Flood Plain Major:	0
Flood Plain Minor:	4
Accessory Structure:	11
Accessory Building:	11
Mobile Home Removal:	3
Street Opening:	17

P&D Committees

- Ordinance Review Committee
- Planning Board
- Zoning Board of Appeals
- Comprehensive Plan Committee
- Historic Preservation Commission

The **Ordinance Review** committee met seven (7) times to discuss standards for signs, banners, and livestock raising in the High Density Residential district.

The **Planning Board** conducted no Site Plan reviews, and four (4) Planning Board reviews.

The **Board of Appeals** did not meet.

The **Comprehensive Plan** committee met fifteen (15) times to discuss the proposed update of Gardiner's Comprehensive Plan, which will be considered in 2014, and updates the last plan which was enacted in 1997.

The **Economic Development Committee** meets unofficially as a subcommittee of the Gardiner Board of Trade.

Historic Preservation Commission

With support from the Planning and Development Office staff, Sara Martin provided the Gardiner Historic Preservation Commission (HPC) with application review for proposals to alter buildings within the historic district. Sara and the P&D staff distributed applications, gave assistance in preparing them, and provided maps, deeds, and other information needed for the application.

Office Assistant Dot Morang then reviewed the submitted applications to ensure completeness, before forwarding copies of the applications and supporting documentation to HPC members and posting notices of the meetings on the City of Gardiner's website and bulletin board. In addition, she arranged the meetings and prepared minutes. For approved projects, Ms. Morang prepared Certificates of Appropriateness (COA); and logged and filed original applications and supporting documentation, including a signed copy of the COA from the HPC chair.

Gardiner's Code Enforcement Officer attended HPC meetings to answer questions about proposed projects. He issued CEO Certificates of Appropriateness for work that he approved:

2013 Certificates of Appropriateness

HPC Certificates of Appropriateness:	4 applications; 4 approved
CEO Certificates of Appropriateness:	5 applications; 5 approved

In her role as a staff member of the HPC, Ms. Martin ensured that Commission decisions complied with Gardiner's Historic Preservation Code and the Secretary of the Interior's Standards for the Treatment for Historic Properties.



General Assistance

Robin Plourde, Director of General Assistant

The General Assistance Program is available Monday through Friday to assist eligible people who are in need of basic necessities such as rent, fuel, electricity, food and medication. All recipients must meet the state-mandated requirements to be eligible and are responsible for meeting their own basic needs by any means available before applying for General Assistance. This program is not an ongoing assistance program, it is intended to solve the immediate emergency.

Number of Applications: 73

Expenditures for 2013:

Housing	\$10,120.65
Fuel	\$2,947.16
Electric	\$341.28
Household Supplies	\$178.17
Prescriptions	\$23.98
Total	<u>\$13,611.24</u>

Funding Sources for the above expenditures include:

State of Maine, DHHS (Reimbursement 50%)	\$(6805.62)
SSI Interim Assistance Reimbursement	<u>\$(0.00)</u>
Net Cost to Gardiner	\$6,805.62



Gardiner Fire & Rescue

MISSION STATEMENT

The purpose of Gardiner Fire & Rescue is to protect the lives and property of all residents and businesses in our service area; this is reflective in our values and daily activities.

FIRE AND RESCUE TEAM

Chief

Michael Minkowsky

Captains

Marcel Deforge

Patrick Saucier

Nathan Sutherburg

Lieutenants

Joshua Johnson

Steve Naas

Richard Sieberg

Firefighters/EMS

Dustin Barry

M. L. Breau

Gary Hickey

Brandon Melanson

Gerry Pineau

Andrew Santheson

Jesse Thompson

Joshua Webb

Public Safety Assistant

Tara Miley

Message from the Chief

This will be my last message to all of you as the Gardiner Fire Chief. Over the last 3 years, I have learned how much can be done with so little in the way of man power resources. Gardiner firefighters are the most creative problem solving group of professionals with whom I have ever had the privilege of working. Their ability to use the resources they have and implement successful operations in firefighting, technical rescue and EMS has never ceased to amaze me. I hope each and everyone of you continue to show your support to such a great and dedicated team of professionals.

Year at a Glance

Promotions

Lt. Patrick Saucier, who has been with GFD for 10 years, was promoted to Captain Saucier.

FF. Steve Naas, who has been with GFD for 2 years, was promoted to Lieutenant Naas.

New Hires

Joshua Webb, A, EMT

Gerard Pineau, A, EMT

Brandon Melanson, P, EMT

Jesse Thompson, P, EMT

Tara Miley, Administrative Assistant

Fire Prevention & Education

Fire Prevention and Education had yet another productive year. Captain Saucier reached out to over 500 children in our local schools, teaching subjects such as when to call for help, stop, drop, and roll, and Exit Drills in the Home (EDITH).

Inspections

GFD performed over 30 inspections of local businesses, assemblies, and buildings to ensure the safety of all who use these facilities.

Training

Fire Training— Gardiner Firefighters participated in 589 hours of fire/rescue training that covered fire suppression, downed firefighter rescue techniques, vehicle extrication, incident command, and more.



The GFD responded to 206 fire calls in 2013

Gardiner Firefighters participated in 589 hours of fire/rescue training that covered fire suppression, downed firefighter rescue techniques, vehicle extrication, incident command, and more.



Ladder Training

EMS Training– Advanced Life Support (ALS) providers are required to attend a minimum of 72 hours of continued education. GFD consists of 10 Paramedic EMTs and four Advanced EMTs. Our EMS providers participated in over 169 hours of emergency medical training that covered Pre-hospital Trauma Life Support, Advanced Cardiac Life Support, Advanced Medical Life Support, Pediatric Education for the Pre-hospital Provider, and more.

Emergency Responses

Fire Call Totals (206)

- ◆ 19 structure fires
- ◆ 7 chimney fires
- ◆ 6 vehicle fires
- ◆ 19 brush/outside fires
- ◆ 7 extrications
- ◆ 50 false alarms
- ◆ 4 water/ice rescues
- ◆ 47 hazardous conditions/spills/leaks
- ◆ 20 public service/assistance
- ◆ 27 other calls for service

EMS Call Totals (1921)

- ◆ 549 basic life support (29%)
- ◆ 882 advanced life support (46%)
- ◆ 262 treated, no transport (14%)
- ◆ 134 other calls (6%)
- ◆ 94 cancelled calls (5%)

Capital Improvements

Completion of Rescue 1 re-chassis – In September of 2011, money was approved to remount both Rescue 1 & 2 on Chevy chassis. Rescue 2 was completed in October 2012 and Rescue 1 was completed in January 2013.

2 Power Cots: Power cots are fitted with a hydraulic lift that minimizes back injuries to our providers.

1 Power Cot Lift: A Cot lift moves the stretcher from grade into the ambulance, again, minimizing the risk of back injuries to providers.



Gardiner Public Library

152 Water Street
Gardiner, Maine, 04345

www.gpl.lib.me.us

207-582-3312

LIBRARY TEAM

Anne Davis, Director of Library and Information Services
Scott Handville, Assistant Library Director
Charlene Wagner, Children's Librarian
Virginia Nichols, Young Adult Librarian
Ann Russell, Technology Librarian
Dawn Thistle, Special Collections Librarian
Audrey Littlefield, Library Aide
Robert Fagan, Library Aide
Ross Littlefield, Library Aide

The Gardiner Public Library is a department of the City of Gardiner with an annual budget of \$375,060 for FY14. The library is a true regional library as it offers library services to the surrounding towns of Litchfield, Pittston, Randolph and West Gardiner. The population of the service area is approximately 17,300. By creating a regional system, the library is able to add \$86,342 to the City's general fund. The director is a department head and is also responsible for the daily management of the

facilities. There is a Gardiner Public Library Board of Trustees that is advisory in nature and makes recommendations to the Gardiner City Council. Membership of the Board includes three Gardiner residents and one resident from each of the partner towns.

The building and grounds of the library are owned and maintained by the Gardiner Library Association. It is this association that has renovated the Children's Room and the main floor by utilizing grant money and donations from the Greater Gardiner community.

The library is in the central district of a regional statewide system created by the Maine State Library. The main library is opened 40.5 hours a week from Monday through Saturday. Unfortunately, due to budgetary constraints, library staff had to close down a satellite library at our local Boys and Girls Club. To alleviate the loss of this young adult collection, the library employees are now working with the staff at MSAD#11 to be sure that every child in the school district has access to the public library. The library staff is comprised of five full-time librarians and five part-time librarians. Staff also relies on over 1,700 hours of volunteer time so that they may meet the needs of the library users.

Volunteers also help run a gently used bookstore called **Book It** located at 242 Water Street. This unique enterprise allows the community an opportunity to support the library while enjoying some good reads. All proceeds from this store will be used in the rehabilitation of the library's Community Archives Room. This project should begin in the summer, 2014.

For a true indication of the library's economic impact on the downtown, one needs to look at the statistics:

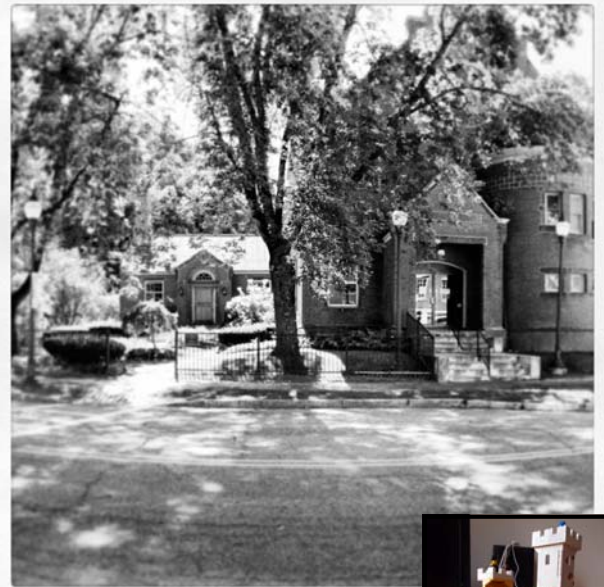
- From July 1, 2012 through June 30, 2013 (FY13) 60,799 people visited the library. That is an average of 1,169 visitors a week.
- There are 7,659 active library users.
- The library circulated 104,053 items during the year.
- Our public downloaded 1,682 e-books from our library consortium.
- Library users borrowed 26,222 titles from other libraries using the MINERVA library system.
- Staff provided 12,698 titles to other libraries using the same system.
- Our 15 public computers were accessed approximately 15,746 times during the same dates.

The Gardiner Public Library enjoys support from both the residents and the City. A stable operational budget, dedicated staff members, a huge volunteer group and a robust donor base all create a true, full service library.

Some highlights at the Gardiner Public Library for this year:

- GPL is a partner in a consortium that allows residents to download eBooks for Kindles, Nooks, iPads and other handheld devices.
- Anyone with a valid card from the Gardiner Public Library may also use their library card at the Lithgow Library in Augusta, and the Waterville Public Library. This gives GPL patrons access to more collections as well as access to libraries with longer hours.
- GPL has four laptops that are available to the public during regular library hours.
- GPL belongs to the Minerva Library System. This group of over 90 libraries in Maine includes Bates, Bowdoin, Colby and the University of Maine System. Users may request a book or item from any of these libraries and that item will be delivered to the GPL in less than one week, usually!
- **Story Hour** happens on Tuesdays and it gives everyone a chance to be part of a community.
- Our **Babies Love Babies** Friday morning program allows community caregivers to share child-rearing advice and concerns.
- Fax service available for a nominal fee to cover costs.
- The Community Archive Room is open and includes resources for the lower Kennebec Valley. It is staffed by a professional librarian who offers many genealogical and local history workshops throughout the year.
- The GPL Special Collections Librarian worked with Gardiner Main Street to create a visual experience surrounding Gardiner's history with a program called ***If this building could talk...***
- GPL librarians continue to visit area schools and provide library instruction classes for students in the library.
- GPL supports the curriculum of many home-schooled students.
- The library received \$12,000 in donation money to begin plans to renovate the Community Archives Room situated in the basement of the building.
- With the help of our Public Works Department, the library will convert to gas heat for the next heating season.

Gardiner Public Library



In the summer, 2014 members of the Gardiner Library Association will begin fundraising so that the third and final stage of the interior renovations will be completed. It is hoped that our Community Archives Room will be rejuvenated with an extension of the HVAC system and an upgrade to the rugs and furniture.

The Gardiner Public Library is an anchor business for the historic downtown district.

It is the mission of everyone working at the library to offer exemplary library service that includes unfiltered and unimpeded access to information to anyone who needs it.



Gardiner Police Department

MISSION STATEMENT

The Gardiner Police Department's mission is to enhance the quality of life and provide a sense of safety and security within the City of Gardiner. Through highly dedicated employees, we are committed to the protection of all who live, work, or visit our city.

POLICE DEPARTMENT TEAM

Chief

James M. Toman

Sergeants

Stacey Blair
Todd Pilsbury

Detective

Michael Durham

School Resource Officer

Marcus Niedner

Patrolmen

Allen Alexander
Christopher Balestra
Norm Gove
Peter Griffin
Eric Testerman
David Timms

Safety Officer

Jamie Dacyczyn

Public Safety Assistant

Tara Miley

Message from the Chief

Gardiner PD had a record breaking year with over 10,000 calls for service. I am proud of the department and the quality of work the employees produce is outstanding. We work very hard to provide professional, efficient, and quality service to the City of Gardiner. We attribute a large portion of our success to the support we receive from the City Manager, Mayor Harnett, the City Council, and the residents of Gardiner. For up-to-date information and to stay connected, please "like" the Gardiner Police Department's Facebook page. You can also receive free email and text alerts from Gardiner Public Safety via www.NIXLE.com, sign up today. Lastly, please stay alert to your surroundings, lock up your valuables, and remember that we need you to assist us in preventing and solving crimes. If you see or hear something that is suspicious, call us immediately at 624-7076 or 911. Thank you for your continued support.

Respectfully,
James M. Toman
Chief of Police

About the Department

The Gardiner Police Department maintains twenty-four hour police protection 365 days a year. The nine staff members (two Sergeants and seven Patrolman) that are assigned to patrol work a 12-hour fixed shift. We also have a full-time detective, a school resource officer during the school year, and a full-time, civilian, safety officer.

The detective is responsible for investigating all major crimes and incidents. His duties also include evidence collection, preservation, and accountability.

The school resource officer is paid for by MSAD #11 to be in the schools while school is in session. This officer serves as a back up officer during the day and when school is not in session is assigned to patrol.

The safety officer is a hybrid position that is responsible for animal control, parking enforcement, harbor management and school crossing guard at Laura E Richards Elementary School.

Year at a Glance

The Gardiner Police Department responded to 10,171 calls for service this year. A call for service is defined as anything that the Gardiner Police Department has done and includes all citizen complaints. These calls include:

- ◆ 307 arrests (an arrest is defined as any time someone is issued a summons with an arraignment court date, any time an individual is arrested on a warrant, probation holds, etc.).



National Night Out is held the first Tuesday of August by police departments nationwide.

Gardiner PD had a record breaking year with over 10,000 calls for service.



Fourth Annual Bike Rodeo

- ◆ 96 felonies (includes sex offenses, burglary, theft, aggravated assault, etc.)
- ◆ 282 motor vehicle accidents (includes reportable and non-reportable damage)
- ◆ 96 domestic disputes
- ◆ 272 burglaries, robberies and thefts

The department also issued 41 new Concealed Weapons Permits and 38 renewals.

Community Relations

National Night Out (NNO) is held the first Tuesday of August every year by police departments nationwide. Gardiner PD teamed up with Gardiner Heart and Soul this year to throw a block party at the Gardiner Common that included food, games, a bouncy castle, police K-9 demonstrations from the State Police and the Kennebec Sheriff's Office, face painting, bicycle registrations, safety demonstrations, and a flashlight sidewalk parade after dark. NNO is sponsored by Target, and we received donations and volunteers from Target as well as from Hannaford, Pine State Beverage Company, Walmart, and the Knights of Columbus.

The Gardiner Police Department Bike Rodeo was held at the Gardiner Waterfront as part of the Ride Into Summer event. Even though it was over 90 degrees out, we still had 17 kids show up to get their bicycle and helmet checked for safety, run a bike handling obstacle course, and then participate in a bicycle parade through Gardiner downtown. Mathieu's Cycle and Fitness donated their time, Walmart donated helmets, and Target donated raffle prizes.

- ◆ GPD offers Certified Child Passenger Safety Inspections
- ◆ Prescription and over-the-counter medication take back events and permanent drop box to dispose of out of date, unwanted, expired, and unused medications
- ◆ Sex Offender notifications
- ◆ Color Guard/Honor Guard program is comprised of Chief Toman, Sargent Pilsbury, Officer Gove, Officer Niedner, and Detective Durham.

Grants

To ease the financial burden on the residents, the Gardiner Police Department pursues grant funding opportunities whenever possible. Since 2011, we have received \$26,626 from the Bureau of Highway Safety for OUI/Seatbelt/Speed details, \$8,709 from US Department of Health and Human Services for Underage Drinking Task Force, \$9,336 from the Justice Assistance Council, and \$46,550 from Homeland Security for related safety items.

Animal Control

The department responded to 315 animal complaint calls in 2013. Of those calls, 206 were dog calls, 79 cat calls, one rabbit call, one guinea pig call, one snake call, and thirteen livestock complaints for cows, ducks, roosters, a goat, and a horse. We also responded to fourteen wildlife calls for deer, moose, fox, raccoons, bats, an eagle, and a skunk.



Petunia the goat was reunited with her owner.

The ducks living at Mattson Heights were captured before the onset of winter and are living on a farm.



A Golden Sebright Bantam terrorized the upper Lincoln Avenue area this summer.





Public Works Department

Tony LaPlante, Director

THE PUBLIC WORKS TEAM

Kendall Cromwell, Foreman

Dave Grover, Equipment Operator

Jay Jamison, Equipment Operator

Phil Hodgkins, Mechanic

Steve Willard, Truck Driver

Gerry Quintal, Truck Driver

John Gorman, Truck Driver

BUILDINGS AND GROUNDS TEAM

Pat Chadwick, Foreman

Dan Robideau

Rod Baker

Chris Miller

The Public Works 2013 budget totaled \$1,729,527. The major services provided are: building maintenance, road maintenance, parks maintenance, community events, cemetery maintenance, street lighting and wastewater collection system maintenance.

Winter Weather

After a relatively quiet January, February roared in with one of the biggest blizzards in years as we received over 2 feet of snow. The month continued to be snowy and the Public Works crew was busy keeping the streets clear, and snow removal was scheduled in when we got breaks from storm after storm. March was a quieter month snow wise, but both it and April were wet months that slowed our spring clean up.

Winter returned with vengeance after Thanksgiving with multiple snow storms and culminated with two ice storms in late December. The first ice storm hit just before Christmas with heavy tree damage and wide ranging power outages. Most roads were clear and power up and running by Christmas Day. The second storm hit before New Years, and, while it wasn't as severe, it still caused poor road conditions.

This year's ice storm left ice encrusted trees and power outages



Street and Sidewalk Sweeping

The spring program involves the clean up of winter sand that has accumulated on the more than 115 lane miles of streets from the winter operations. The main arterials will be the first priority and then the sweeper will work until the side roads are complete. In addition to roadways, the sidewalks throughout the city are swept.

Spring Repairs

⇒ Crews worked into late May repairing lawns, guardrails, fences and other damages that resulted from the snow plowing and snow removal operations.

In May the City participated in the Household Hazardous Waste Collection held at Augusta Public Works. This is an opportunity for Gardiner residents to dispose of waste at little or no cost. The program is anticipated to be repeated in May of 2014.

Street and Crosswalk Painting

Once the weather warmed up, the streets were swept. When the rain stopped in June a line striping firm was hired to repaint centerlines, edge lines and white strips on the city streets and roads. The Public Works Department painted crosswalks and parking spots in the downtown and common areas.

Summer Work

- ⇒ The Public Works Department was busy during spring and summer repairing washouts, ditching, culvert replacement, storm water ways and road repairs. We did a large ditching project on Marston Road with some culvert replacements.
- ⇒ Extensive tree trimming was done in town around signs as well as along country roads.
- ⇒ Fall clean-up was preformed in October with Public Works hauling away wood, metal and other materials from residents' homes. This program continues to be popular and successful with residents.
- ⇒ The Buildings and Grounds Department took on the maintenance of our new waterfront as well as the other 30 plus lawns and areas that the city maintains. We also took over the roadside mowing out in the Libby Hill Business Park that had been contracted out in the past.
- ⇒ Both Buildings & Grounds and Public Works supported community events such as *Riverfest*, *Ride into Summer* and *Swine & Stein*.

- ⇒ The crew was also busy overseeing the installation of the gas pipe line into Gardiner. We did street inspections, as well as identified under-ground systems that the City maintains (i.e. the sewer and storm water systems).
- ⇒ The Public Works Department started using the new sewer camera and jet cleaner purchased by the Sewer Department to inventory problem areas within the sewer and started a routine cleaning program that will continue in the years to come.

Request for Service:

Any resident with a request for service should call 582-4408 for Public Works and 582-1351 for Wastewater. For after hours sewer emergencies call 624-7076.

Dates to remember:

- May 2014 - household hazardous waste cleanup (date to be announced)
- October 2014 - fall cleanup City wide (permits sold at City Hall)

Please locate storm water basins near your property and try to keep them clean to assist the staff, and if there is a problem please advise the Public Works Department.

It is our goal to do the best we can every day for the taxpayers of Gardiner.

Sincerely,

Tony LaPlante
Public Works Director



Gardiner Wastewater Department

Chuck Applebee, Outgoing Director

WASTEWATER TEAM

Art Robinson, Chief Operator

Rick Gaeth, Laboratory Technician

Larry Whitmore, Mechanic

Doug MacMaster, Operator

Doug Clark, Incoming Superintendent

Doug Clark comes to Gardiner with an abundance of wastewater experience and a familiarity with Gardiner and as he served in the Superintendent's position up until 1999.

Gardiner's wastewater staff is as good as any in the business and will serve Gardiner well into the future.

REQUEST FOR SERVICE

Any resident with a Request for Service should call 207-582-1351 for Wastewater.

We invite any resident who would like a tour of the facility to call 582-1351 to make arrangements.

Wastewater Facility

The Wastewater Staff has been busy operating and maintaining the City's 53 million dollar facility with one goal in mind: To protect the water quality of the Kennebec River and the health of those who use it.

The City has taken ownership of a new sewer jet cleaner and TV camera as of April of 2013. The goal is to increase sewer main inspections and to upgrade the sewer main cleanings program.

As much as 80 percent of Gardiner sewer mains are clay tile pipe that are more than eighty plus years old.

The City has completed the preliminary engineering for the Combined Sewer Overflow Plan which includes several future improvements such as the wet weather storage in the Depot Square area, automatic screening at Main Avenue Pump Station as well as inspections and improvements to the Highland Avenue area in preparation for the MDOT pavement project scheduled for summer, 2014.

Energy improvement projects that are being budgeted for in the upcoming year include eliminating the oil heat and replacing the heating system with Effluent Thermal. Also a new turbo blower will replace the PD blowers saving precious energy dollars.

I have appreciated the opportunity to serve as Gardiner's Wastewater Director since 1999.

Sincerely,

Chuck Applebee

Wastewater Treatment Plant





BOYS & GIRLS CLUB
OF GREATER GARDINER

Thank You to the City of Gardiner residents who have
generously supported the development and
sustainability of the Club!

- 2013 Celebrated 10 years in our own Clubhouse at 14 Pray Street.
- The Club is our community center where residents gather for birthday parties, family functions, community voting, Gardiner Rotary, Youth Basketball and other community meetings.
- Core Club Programs offered are childcare ages 6 week to 5th grade, Teen Center grades 6th-12th, and youth sports.
- In 2013, the Club served 1,207 girls and boys ages 6 weeks to those graduating high school.
- 518 of these boys and girls were from Gardiner.
- The Club has 29 full and part-time employees.
- Yearly operating budget 1,000,051.
- City of Gardiner's contribution to the operating budget is \$51,572. This has been the same level of funding for the past 7 years. This contribution calculates into \$19.08 per tax bill.





Gardiner Main Street Annual Report

On Behalf of the Gardiner Main Street Board of Directors, I am delighted to submit this report on the activities and accomplishments of the Gardiner Main Street program for the fiscal year 2013/14. Gardiner Main Street is a public benefit corporation dedicated to strengthening Downtown Gardiner as a regional hub for community, commerce, and culture. We accomplish this by adhering to a proven model of downtown redevelopment as an accredited Main Street community. We are one of ten such programs in the state of Maine and over 2000 across the country. The Main Street model accomplishes this through Economic Restructuring, Design, Promotions, and Organization.

This year has been outstanding for Downtown Gardiner and the Gardiner Main Street organization. Some of our major activities/accomplishments in each of the four points of downtown revitalization include:

Economic Restructuring:

- Completed a “retail leakage study” to determine which types of businesses are needed in Gardiner, and from that list, developed a list of top business types and prospects
- Gained commitments to launch the “Gardiner Growth Initiative”, the most comprehensive downtown redevelopment/business attraction and expansion program in the state of Maine by partnering with The Bank of Maine, the City of Gardiner, and the Gardiner Board of Trade
- Began “Facetime” old fashioned social networking nights, a monthly gathering of business owners, community members, and GMS volunteers

Design:

- Designed and facilitated the construction and placement of wayfinding and parking signs throughout the downtown in cooperation with the City of Gardiner
- Launched “If This Building Could Talk”, an interactive interpretative signage program highlighting the history of downtown buildings
- Worked with the City of Gardiner to improve holiday wreaths and lighting

Promotions:

- Welcomed thousands of visitors to Gardiner by planning, promoting, and executing a full calendar of public events including Easter, Ride Into Summer, Greater Gardiner River Festival, Barks in the Park, Swine and Stein Oktoberfest, Halloween Trick-or-Treating, Early Bird Sales, and Days of Light
- Planned and produced scripts and content for six month “Community Matters Minute” campaign on WCLZ 98.9 radio
- Helped to develop “Downtown Quarterly” special insert in the Kennebec Journal, Morning Sentinel, and Coastal Journal

Organization:

- As a partner organization in Heart and Soul project, helped to plan and facilitate events, strengthened community networks
- Developed a process for volunteer recruitment and retention
- Organized leadership development program open to all members of the community





Johnson Hall Performing Arts Center

The mission of Johnson Hall is to promote, create and inspire artistic excellence through the presentation of world-class entertainment and professional performing arts education and to drive cultural and economic growth for our community.

280 Water Street, Gardiner, Maine 04345

(207) 582-7144

www.johnsonhall.org

This has been a year of positive change, renewed energy and increased activity for Johnson Hall Performing Arts Center. Led by new Artistic / Executive Director Mike Miclon and an active board of directors, and supported by staff and volunteers, we are pleased to highlight the following accomplishments:

Renovations:

First Floor Studio Space: new stage, paint, curtains, sound system, speakers, chairs. Re-orienting the space to maximize patron experience, sightlines and seat capacity

Front of Building: re-insulation of two front alcoves, beautification of two front alcoves

Second & Third Floors of Building: Asbestos Removal, Day of Caring, clean up of 2nd and 3rd floors, continuing construction on third floor in preparation for renovation

Programming:

27 diverse shows; over 1200 patrons through our doors
7 sold-out shows

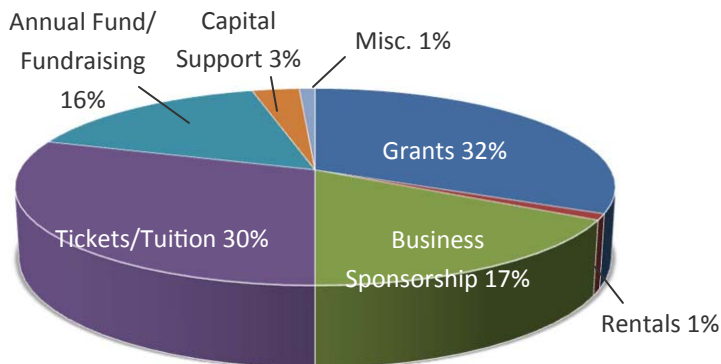
Marketing and Development:

New logo, new website development, season rack cards, entire season announced in August, program and increased sales of program sponsors, pre-show slideshow and sales of ad space; contracted with Rinck Advertising, new e-newsletter; increased use of social media.

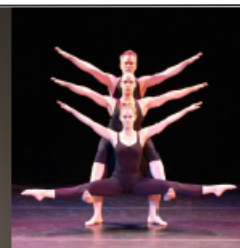
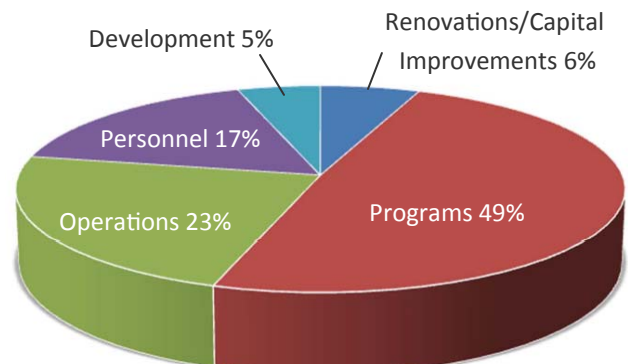
Governance:

Board and staff strategic planning; new liquor policy, new rental policy, changes to committee structure; new mission, vision and values statement.

Income July 2013 - June 2014 \$193,620



Expenses July 2013 - June 2014 \$183,679



Maine School Administrative District No. 11

150 Highland Avenue

Gardiner, ME 04345

Patricia Hopkins
Superintendent of Schools

Phone: 207-582-5346
Fax: 207-582-8305
www.msad11.org

Katherine Joseph
Director of Curriculum & Instruction

SUPERINTENDENT'S ANNUAL REPORT 2013-2014

The MSAD 11 2013-2014 school year has had marked accomplishments. The success and growth our students continue to demonstrate are thanks to the tremendous work by administrators, teachers, and support staff. Daily I witness these folks devoting immeasurable hours supporting students, with limited resources, in remarkable ways. They all deserve our appreciation and gratitude.

Student academic growth in MSAD 11 continues to track upwards. In grades 3-8 throughout the district, the 3-year student progress in Math and Reading on the State of Maine NECAP assessment ranges from 5.5% - 27.9%. In grades 9-12 the dropout rate is at a 3-year low of 4.5%. More work remains, but we are pleased with the continuous progress being made.

Congratulations to the Laura E. Richards School for being recognized as High Progress Reward School and to the Pittston Consolidated School for being recognized as a High Performance Reward School under Maine's new Elementary Secondary Education Act (ESEA) Accountability System. The designation for each category is a significant honor as it demonstrates their ability to consistently meet the high State and Federal accountability standards for English Language Arts and Math. A challenging status to earn, each of these determinations were achieved by fewer than 20 schools throughout the entire State of Maine.

In November, we received recognition from NerdWallet, a consumer advocacy website, that conducted a study on the best towns in Maine for young families, and Gardiner was ranked #9. In a press release, NerdWallet stated: "The town's school district has improved greatly in recent years." "Over the last six years, student achievement scores on math and reading assessments have steadily gone from below the state average to one point above."

The staff and administration have spent much of this year developing a new teacher and administrator evaluation system as part of the federally funded Teacher Incentive Fund Grant we received last year and is based on the National Board Certification Standards. The greater than anticipated developmental phase of this grant consumed considerable time and did not afford us the professional development expected, but we foresee that changing and we look forward to the opportunity to engage in our own continued education.

As always, we are indebted to our School Board members who give hundreds of hours toward instituting quality educational programs and opportunities for students. Likewise, we are equally indebted to our taxpayers, who provide the means to operate those programs that will help our students aspire to pursuing their dreams and ambitions.

Respectfully submitted,

Patricia Hopkins
Superintendent of Schools

Message to the Citizens of Gardiner

March 2014

Dear Friends and Neighbors:

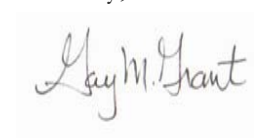
Thank you for allowing me the privilege of serving the people of the City of Gardiner in the Maine House of Representatives.

As the Legislature is preparing to conclude the 126th session, I am happy to report that I supported the restoration of a significant portion of the revenue sharing funds. Those dollars will help prevent huge property tax increases for the residents of our city. I continue to believe that balancing the budget on the backs of local taxpayers is unfair. In my committee work, I have voted for keeping our kids safe from toxins and protecting Maine's natural resources. The workforce committee is proposing a bond package that will boost Maine's economy and create hundreds of new jobs so desperately needed in our state. At this writing, it is unclear what the outcome for Medicaid expansion will be, but you can be sure that I will continue to work to make sure all Maine's people have access to affordable health services.

There is much more to be done. I hope we are able to move forward on restoring some of the lost funds experienced by the changes in the circuit breaker program, now known as the property tax fairness exemption. It is also my hope to continue to address the appropriate disposal of and management of the state's municipal solid waste. You have my promise that I will work hard to promote our economy, protect our environment and support a fiscally responsible budget.

Please always feel free to contact me. I am interested in your suggestions and concerns. You may contact me by email at RepGay.Grant@legislature.maine.gov or by phone at 582-5882 or at the Legislative message line 1-800-432-2900.

Sincerely,



Gay M. Grant
State Representative



SUSAN M. COLLINS
MAINE

413 DIRKSEN SENATE OFFICE BUILDING
(202) 224-2523
(202)-224-2693 (FAX)

United States Senate
WASHINGTON, DC 20510-1904

COMMITTEES:
SPECIAL COMMITTEE ON AGING
RANKING MEMBER
APPROPRIATIONS
SELECT COMMITTEE ON INTELLIGENCE

Dear Friends:

It is a privilege to represent Maine in the U.S. Senate, and I welcome this opportunity to share some of my work from the past year.

Encouraging the creation of more jobs remains my top priority. I have developed a Seven Point Plan for Jobs in Maine, which includes proposals to spur small business investment, ensure robust workforce education and training, reduce regulatory red tape that stifles job creation, support Maine agriculture and manufacturing, and invest in the infrastructure needed to expand our economy. Traditional industries and small businesses remain the backbone of Maine's economy, and innovation will be important for future jobs as well. I have supported Maine's effort to lead the world in deepwater wind technology and was proud when the University of Maine and its private sector partners launched the first prototype this year. This emerging industry has the potential to create thousands of good jobs here in Maine.

BIW remains a major Maine employer and is critical to our national security. I have worked hard to support the Navy's request for a 10th DDG-51 and to continue construction on the DDG-1000s at the shipyard. This year's annual defense policy bill also contains more than 30 provisions to eliminate sexual assault from our military, including several provisions that I authored.

Partisan divisiveness in Washington continues to prevent us from addressing some of our nation's most serious challenges. Gridlock reached a peak in October with the federal government shutdown that pushed our country to the brink of defaulting on its financial obligations and damaged our economy. As the shutdown continued with no end in sight, I presented a proposal I believed both sides could support. Within days, I was leading a bipartisan coalition of 14 Senators that worked night and day to craft a plan to reopen government, avert default, and restart negotiations on a long-term plan to deal with our nation's unsustainable debt of more than \$17 trillion. Known as the "Common Sense Caucus," we will continue to work to develop solutions and bridge the partisan divide.

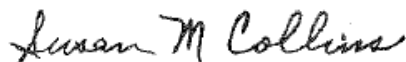
Earlier this year, across-the-board federal spending cuts known as "sequestration" took effect. These indiscriminate cuts jeopardized priorities from national security to medical research and stand in stark contrast to the thoughtful and thoroughly debated spending priorities set at town meetings throughout Maine. To bring some Maine common sense to this process, I authored bipartisan legislation to allow federal agencies to set priorities in administering the required cuts and wrote a new law to ensure that sequestration would not disrupt air travel, which plays such an important role in fueling Maine's tourism economy.

I have also enjoyed my work as the ranking member of the Senate Special Committee on Aging where, with Senator Bill Nelson of Florida, we work on issues of critical importance to Maine seniors. The committee has created a toll free hotline (1-855-303-9470) to make it easier for senior citizens to report fraud and scams and to receive assistance. I also serve as the Senate Co-Chair of the task force on Alzheimer's, a devastating disease that takes a tremendous personal and economic toll on more than five million Americans. Better treatment for Alzheimer's and ultimately finding a cure should be an urgent national priority.

Finally, I am proud to reflect our famous Maine work ethic by completing another year of service without missing a single roll call vote. I have not missed a vote since I was elected—a streak that stands at more than 5,300 in a row.

May 2014 be a good year for you, your community, and our great State of Maine.

Sincerely,



Susan M. Collins
United States Senator



ANGUS S. KING, JR.

MAINE

359 DIRKSEN SENATE OFFICE BUILDING

(202) 224-5344

WEBSITE: <http://www.King.Senate.gov>



COMMITTEES:

ARMED SERVICES

BUDGET

INTELLIGENCE

RULES AND ADMINISTRATION

January 17, 2014

Town of Gardiner,
6 Church Street,
Gardiner, Maine 04345

Dear Friends,

Since arriving to the U.S. Senate last January, I have been looking for ways to provide Mainers with improved access to federal services through the use of digital technology and on the ground outreach initiatives. Maine is a rural state and I know that traveling to our offices can present both logistical and financial challenges.

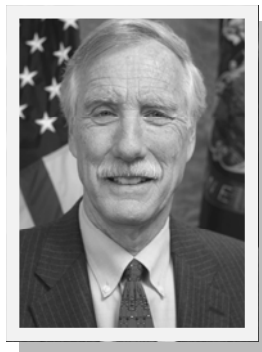
To help overcome those obstacles, I launched our signature **Your Government Your Neighborhood** outreach program in June 2013. Every other week members of my staff in Maine travel to different towns – ensuring that all 16 counties are served each month - to hold constituent office hours for local residents.

Over the past eleven months my work in Washington has been largely shaped by the four committees that I serve on: Armed Services, Intelligence, Budget, and Rules. These appointments allow me to engage on issues important to Maine and help craft legislation before it comes to the Senate floor. On the Armed Services Committee I work with my colleagues to honor our obligations to members of our armed forces both past and present, as well as ensure the continued strength, efficiency, and sustainability of our military. On the Intelligence Committee I work to effectively mitigate security threats facing our country while also establishing measures to guarantee that the privacy rights of U.S. citizens are protected. On the Budget Committee, I am working to ensure that necessary spending is tempered with fiscal responsibility, and my position on the Rules Committee allows me to push for procedural reforms that remove institutional inefficiencies and help move the country forward.

I am tremendously grateful for the opportunity to serve you and determined to keep you informed of my activities in Maine and Washington. As always, I welcome any thoughts, questions, or concerns that you may have. You can visit my website at <http://www.king.senate.gov> and provide your input there, or call our toll free in state line at **1-800-432-1599**. In addition, our local numbers are as follows: Augusta (207) 622-8292, Presque Isle (207) 764-5124, and Scarborough (207) 883-1588, and Washington D.C. (202) 224-5344.

Sincerely,

ANGUS S. KING, JR.
UNITED STATES SENATOR



AUGUSTA
4 Gabriel Drive, Suite F1
Augusta, ME 04330
(207) 622-8292

PRESQUE ISLE
169 Academy Street, Suite A
Presque Isle, ME 04769
(207) 764-5124

SCARBOROUGH
383 US Route 1, Suite 1C
Scarborough, ME 04074
(207) 883-1588

In Maine call toll-free 1-800-432-1599

MICHAEL H. MICHAUD
2ND DISTRICT MAINE

WASHINGTON OFFICE
1724 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
PHONE: (202) 225-6306
FAX (202) 225-2943

www.michaud.house.gov

Congress of the United States
House of Representatives
Washington, DC 20515

COMMITTEES:

VETERANS' AFFAIRS
RANKING MEMBER

TRANSPORTATION AND INFRASTRUCTURE
SUBCOMMITTEE ON HIGHWAYS AND TRANSIT
SUBCOMMITTEE ON RAILROADS, PIPELINES,
AND HAZARDOUS MATERIALS
SUBCOMMITTEE ON ECONOMIC DEVELOPMENT, PUBLIC
BUILDINGS AND EMERGENCY MANAGEMENT
SUBCOMMITTEE ON WATER RESOURCES AND ENVIRONMENT

Dear Friends:

January 2014

Last year saw some of the most bitterly partisan political fighting in Washington in recent memory. However, the gridlock in Washington has not slowed my efforts to fight for Maine's businesses and industries on the national and international level. I will continue to visit and speak with Maine's small businesses and manufacturers to hear firsthand about their successes and challenges. This is an important part of my ongoing "Make it in Maine" agenda which consists of initiatives to boost domestic manufacturing and support job growth in our state.

In 2014, it will be my great honor to continue serving our nation's veterans as the Ranking Member of the House Veterans' Affairs Committee. Over the course of the last year, I worked with Representative Jeff Miller (R-Florida), the committee's chairman, to pass a number of bills important to veterans. Some that we passed would reduce the VA's disability claims backlog, help get veterans their compensation faster, and improve training and educational opportunities. One critical measure we advanced through the committee would ensure that all VA programs receive funding a year in advance so no veterans will have to worry about services being disrupted.

While I am proud of these accomplishments, I know there is still so much to do. I will continue to fight for new advances in areas such as veteran employment, veterans' health care, and the ongoing concerns with the VA claims backlog.

I believe Washington is at a crossroads. There are many members of Congress on both sides of the aisle that truly want to get things done for the people they represent. Congress needs to work together to get things done and make Washington work again. I continue to be committed to making that happen, and continue to regularly meet with Democrats, Republicans, and Independents to forge a way forward.

As we move forward into a new year, my highest priority remains ensuring that Mainers receive timely and quality constituent services. Whether you have a specific concern with a federal agency or need help connecting to resources, please don't hesitate to reach out to me at any of my offices. I also encourage you to visit my website (www.house.gov/michaud), where you can email me as well as connect with me on Facebook and Twitter.

Thank you again for the opportunity to represent you in Congress.

With warmest regards,



Michael H. Michaud
Member of Congress



BANGOR:
6 STATE STREET, SUITE 101
BANGOR, ME 04401
PHONE: (207) 942-6935
FAX: (207) 942-5907

LEWISTON:
179 LISBON STREET, GROUND FLOOR
LEWISTON, ME 04240
PHONE: (207) 782-3704
FAX: (207) 782-5330

PRESQUE ISLE:
445 MAIN STREET
PRESQUE ISLE, ME 04769
PHONE: (207) 764-1036
FAX: (207) 764-1060

Visit Our Websites

www.gardinermaine.com and www.growwithgardiner.net

In 2013, we redesigned our web site to make information more accessible for our residents. We encourage you to sign up to be notified by email of all city-wide announcements, projects, parking bans, city council meeting information, etc.. We also consolidated the most common requests under “Gardiner Resources”. At the request of residents, we are now offering the option to pay for taxes, sewer bills, purchase fall cleanup tickets, and even make donations to projects online. The audio/video for our meetings are available online and/or on demand if you miss the live streaming. Please follow our City Manager for the most up-to-date information if you have a Twitter account (@gardinermaine) and/or a Facebook account (<https://www.facebook.com/growwithgardiner>) .

HOME ABOUT GARDINER DEPARTMENTS BOARDS & COMMITTEES Search

CITY OF Gardiner
Moving Forward
THE OFFICIAL WEBSITE OF THE CITY OF GARDINER, MAINE

RESIDENTS
BUSINESSES
COMMUNITY

Gardiner Resources

- Question / Request
- Find Information
- View Requests
- Online Payments
- City Council
- Listen to Meetings
- Forms & Documents
- Bids & Projects
- Notify Me

Comprehensive Plan Information

Welcome to Gardiner, ME
Centrally located in the heart of Maine and at the confluence of I-95 and I-295, the city of Gardiner offers history, convenience, and a wealth of shopping and outdoor activities to visitors seeking arts and entertainment, scenic recreational trails, a waterfront park and boat launch on the tidal Kennebec River. Gardiner is an unspoiled, authentic New England community with a historic downtown, and is located within hours of Maine's famous coast and mountain regions, and less than an hour's drive from Portland. Come see for yourself and experience Maine's best kept secret.

Where Do I Go For ... ?

- City Charter
- City Ordinance
- Birth & Death Certificates
- Hunting & Fishing Licenses
- Parking Enforcement
- MORE>>

Gardiner News

- 3.17.14 Composters available for order
- 3.14.14 Gardiner Weekly Packet 3/14/14
- 3.13.14 Comp Plan meeting reminder
- 3.13.14 Tax Reminder
- 3.13.14 E-Waste collection
- 3.10.14 Planning Board Meeting Canceled
- 3.7.14 Gardiner Weekly Packet 3/7/14

Meeting Calendar

March 2014

Sun	Mon	Tue	Wed	Thu	Fri	Sat
23	24	25	26	27	28	01
02	03	04	05	06	07	08
09	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31	01	02	03	04	05

Wed March 19

6:15 PM
City Council Executive Session
City Hall

7:00 PM
City Council Meeting

Quick Links

- Life in Gardiner
- City Directory
- Community Events
- Meetings & Events

Without Revenue

Tweets

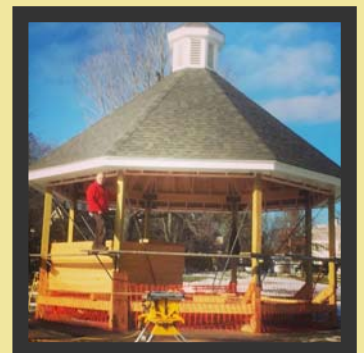
- City of Gardiner, ME @Gardiner_Maine**
Weekly memo: 2nd half taxes due, City seeks Code Officer/Planner, Free eWaste Collection, & more!
gardinermaine.com/Public_Documen...
14 Mar
- City of Gardiner, ME @Gardiner_Maine**
Gardiner hires new wastewater superintendent
kionline.com/news/Gardiner...
14 Mar

Gardiner City Hall, 6 Church Street, Gardiner, ME 04345 (207) 582-4200
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2013 Gazebo Progress



to be continued in 2014...